



## THE ERM: TAKING STOCK

# Economists bewildered by Bundesbank rate cut

By Andrew Fisher in Frankfurt  
THE BUNDES BANK yesterday further cut the securities repurchase (repo) rate as a prelude to mopping up excess liquidity generated by last week's unprecedented currency turbulence.

As with several recent actions of the German central bank, economists expressed some bewilderment at its decision to lower the repo rate to 6.80 per cent.

Last week, the Bundesbank caused chaos in the currency markets by failing to follow up a cut in the repo rate from 7.15 to 6.95 per cent with a cut in the discount rate. After its council meeting on Thursday it did announce a cut in the Lombard rate by half a point to 7.75, a move which failed to appease markets.

Mr Klaus Baader, European economist at UBS Global Research in London, said the bank's move yesterday was "a surprise". He said he found it curious that the bank had not seen fit to lower the discount rate last Thursday - as expected in financial markets - but was now ready to cut a rate which it regarded as more important.

Mr Helmut Schlesinger, president of the Bundesbank, said on Monday that the repo rate was more relevant to monetary policy than the discount rate because it affected a monthly volume of funds three times as large at DM150bn (£5.3bn). Repos are used by banks for 14-day refinancing, though the Bundesbank also requested bids on 28-day variable rate repos.

At Monday's news conference, Mr Johann Wilhelm Gad- dum, a Bundesbank director,

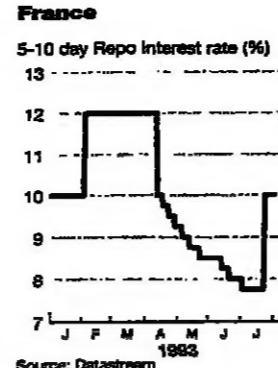
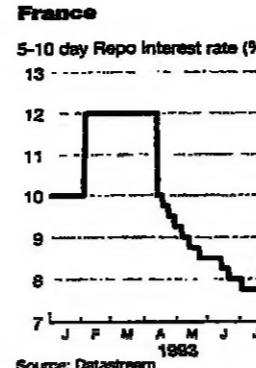
said in Bonn, Mr Schlesinger said the repo rate had come down by around three points since last September. The latest reduction, affecting funds allocated at today's tender, puts the repo unusually close to the discount rate level.

Some DM75bn of funds comes up for renewal today. But the Bundesbank is expected to reduce its allocation of new funds sharply - perhaps by some DM25bn - in order to drain liquidity after the inflows caused by support for the French franc.

Money market rates fell yesterday as funds generated by the intervention came on to the market. Call money was traded at around 6.5 per cent, down from just below 7 per cent on Monday.

Mr Johann Wilhelm Gad- dum, a Bundesbank director,

said on Friday the bank would not act to stop money market rates falling below the 6.75 per cent discount rate if intervention in the European monetary system led to a flood of liquidity.



cial interest rates faster. John Biddling in Paris adds: "The signals from the French bond and money markets suggest that investors are cautious about the prospect of rapid interest rate cuts by the French government."

The markets have taken their lead from statements by Mr Edouard Balladur, prime minister, and by Mr Edmond Alphandery, economy minister, that the government would not rush into interest rate cuts and that the stability of the franc remains a priority.

Economists in Paris said the first step towards a reduction in interest rates would be the reintroduction of 5-10 day borrowing facilities, suspended last week in an attempt to bolster the French financial authorities' defence of the franc. The 5-10 day rates were

replaced by an overnight borrowing facility, the rate of which was raised from 7.75 per cent to 10 per cent.

"I think we could see 5-10 day borrowing reintroduced by the beginning of next week at a rate of 7.75 per cent," said Ms Marie-Owens Thomsen, international economist at Midland Global Markets.

But most economists felt the government would not move to cut the official intervention rate - which sets the floor for money market interest rates - from its current level of 6.75 per cent until the franc shows signs that it has stabilised following the widening of exchange rate fluctuation bands on Monday.

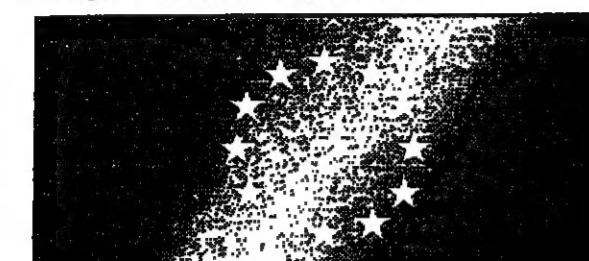
The message from the bond markets reflected this view. Four-year government bonds, for example, saw yields

increase by about 14 basis points to about 8.62 per cent, reflecting a more cautious outlook on reduced borrowing costs.

In the money markets, overnight borrowing rates remained relatively stable at between 11 and 13 per cent, sharply down on last week's peak of almost 40 per cent at the height of the assault on the franc. One month and three month rates were about 8 per cent and 7.5 per cent respectively.

The bond futures market, however, indicated expectations that French interest rates will ultimately fall. The Paris Interbank Offer Rate futures contracts show that the markets are anticipating three-month interest rates of just over 6 per cent in September and 5.2 per cent in December.

## Europe's economic priorities



## BELGIUM/LUXEMBOURG

Belgium has long prided itself on being a member of the "hard-core" currency club built around the D-Mark, writes Lionel Barber. But the explosion in the ERM could be a mild plus for the Belgian economy which remains stuck in recession. Sixty per cent of Belgian GDP comes from

exports, and 75 per cent of those exports are within the EC. If the new ERM flexibility spells lower interest rates and a pickup in EC growth, Belgium will benefit.

Luxembourg, which has a currency union with Belgium, would also benefit from lower interest rates. But this prospect must be offset against the disappointment of being excluded

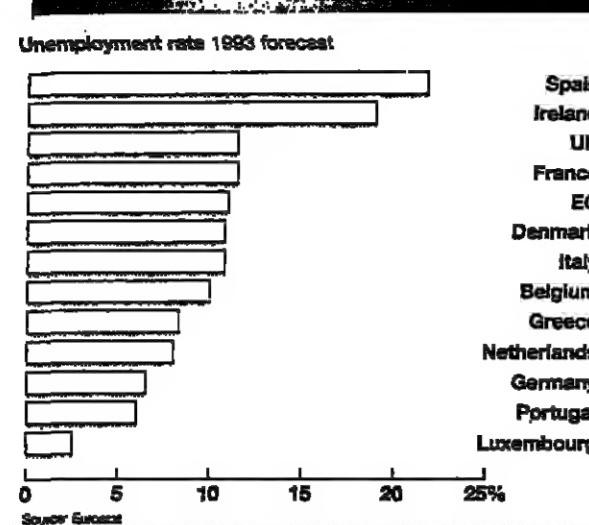
from the German-Dutch bilateral agreement to maintain the D-Mark/guilder parity. Luxembourg's commitment to price stability is key to its appeal as a financial centre.

Belgium's big economic problem is the public debt, roughly equivalent to 125 per cent of national output. The deficit has been the subject of tense negotiations within Belgium's fragile

coalition government this past week. The discussions produced a commitment to cut BFr33bn (£520m) from next year's public spending plans. Officials acknowledge the talks are critical to persuading financial markets that their faith in Belgium's *franc fort* policy remains justified.

The need for new credibility has grown after the central abandoned,

reluctantly, its three-year-old policy of linking the Belgian franc to a 0.25 per cent margin of fluctuation with the D-Mark. Mr William De Vilder, a strategist at Générale de Banque, said the central bank appeared to have accepted that the current fluctuation margin may, temporarily, have to be higher. Yesterday, it was intervening around BFr21.40, he said.



## DENMARK

When Mr Erik Hoffmeyer, Danish central bank governor, explained on Monday why the krone had been subject to speculative attacks - although "fundamentally it is the soundest economy in Europe" - he referred to the country's large foreign debt, accumulated in the

1970s and 1980s, writes Hilary Barnes. Past policy failures explain why the government and the central bank have strongly resisted a devaluation and why there has been little pressure for one from exporters.

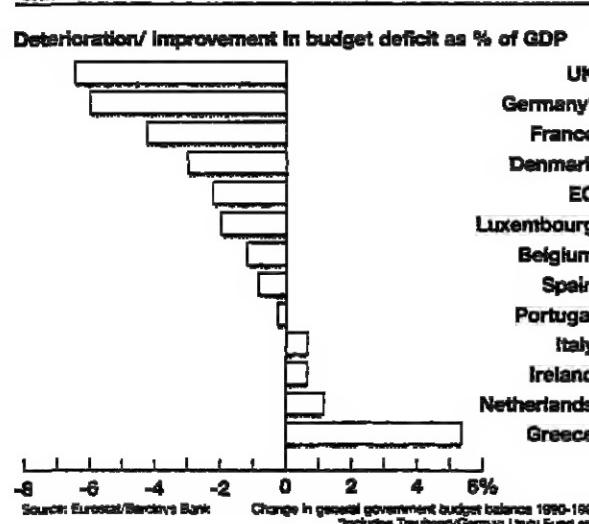
Denmark committed itself to a strong krone policy in 1982 after a period of high inflation, frequent devaluations, a large central

government budget deficit and persistent large deficits on the current account of the balance of payments under a succession of Social Democratic party governments. Considerable political capital was invested in the strong krone policy, which brought gradual dividends with lower inflation (under one per cent over the past 12 months)

and, from 1988, a surplus on the current account.

When the Social Democrats returned to power at the head of a coalition government in January after more than 10 years in opposition, it was vital that they showed there would be no return to the pre-1982 policies. They saw off a speculative attack on the krone

in the spring and put up a stout defence again last week. Since Sunday night interest rates have not been lowered and a tight hold on liquidity has been maintained to punish speculators who built up positions against the krone in July. Yesterday it was charging 25 per cent for one-month lending to the commercial banks.



## FRANCE

Prime Minister Edouard Balladur might be loath to admit it, but the demise of his treasured *franc fort* policy may be exactly what the sluggish economy needs, writes Alice Rawsthorn.

For two years the economy has been burdened by high real inter-

est rates depressing consumer spending and industrial investment. Until last autumn companies could count on export growth to compensate for poor domestic demand, but exports have been hit by the franc's strength since last September's currency crisis.

France has since slid into recession. Interest rates have fallen since the

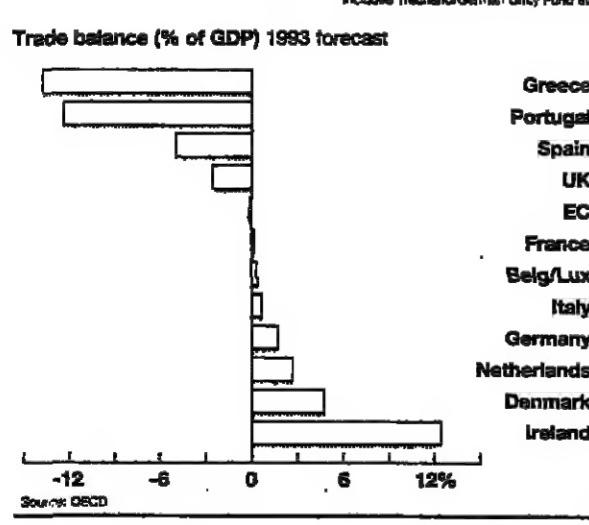
conservatives took over in March, with the Bank of France's official intervention rate tumbling from 9.1 per cent to 6.75. But these were not enough to improve domestic demand, or to curb unemployment which hit a record 3.18m, or 11.6 per cent, in June.

The decision to widen the ERM bands should enable the government

to cut rates more aggressively. The franc's relatively robust performance for the past two days suggests it should be able to avoid a dramatic decline. Broker James Capel expects the official intervention rate to fall to 4 per cent by the year's end.

This should help to cut companies' financial costs. Exporters ought to

gain ground in relatively strong currency markets such as Germany, the US and UK. But industry has so much surplus capacity that an increase in investment is not expected before next year. Consumer demand could recover sooner, given higher savings ratios, but confidence is unlikely to recover while unemployment rises.



## IRELAND

Any easing of Irish monetary policy is considered unlikely, despite the punt's much greater freedom of movement, writes Tim Coone.

The government's main concern is maintaining investor confidence in the punt - around 30 per cent

sidelines. Yesterday, central bank officials made clear that policy would not change: the drachma will continue to depreciate slowly against the Ecu; the target for the year is about 6 per cent.

To the government's relief

the annual inflation rate of around 16 per cent has enabled it to postpone the drachma's entry to the ERM, due to

upturn in demand. But unemployment will probably continue to rise as industry counters recession and its built-in structural problems.

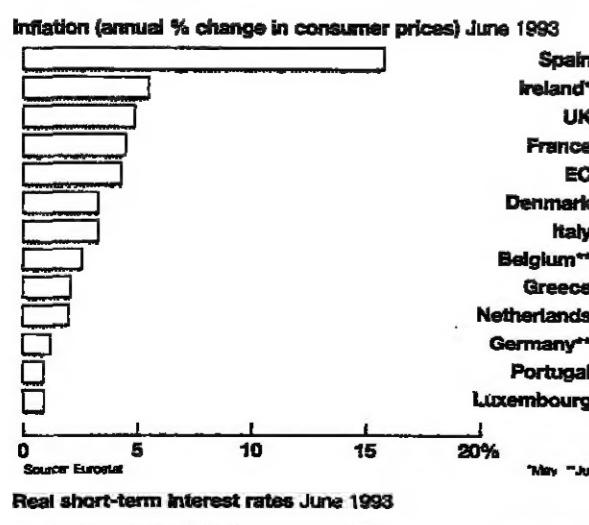
The weekend decisions removed the need to support weak ERM currencies, one source of distortion in German money supply. According to the central bank's calculations, above-target growth in M3 is a sure indicator of a future increase in

inflation, expected to average 4 per cent this year and 3.5 in 1994.

The biggest danger to money supply is state borrowing to fill gaps in government budgets caused mainly by the need for transfers to support the eastern Länder.

The government is committed to federal spending cuts of DM25bn (22.7bn) next year, and while the Bundesbank is reluctant to increase the pressure publicly, it is clear that

Even then, there is limited scope, given the need to raise about Drf50bn (24.5bn) every month to finance the public debt, now over 120 per cent of GDP. Ms Miranda Xafa, economic adviser to the prime minister, said: "We simply can't afford to ease up on fiscal discipline, just because Maastricht looks further away today."



## NETHERLANDS

The continued link to the DM in the old 2.5 per cent band is seen as vindicating "strong guilder" policies of the past decade, writes Ronald van de Krol. The Netherlands expects low inflation by maintaining the

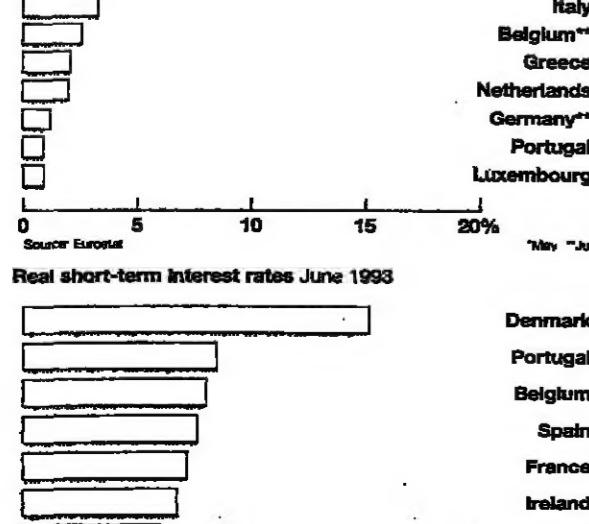
link, although it will probably try to lower interest rates independently of the Bundesbank. This may be small consolation, however, to Dutch companies which could lose exports because of the effective devaluation of other EC currencies. However, 30 per cent of Dutch exports go to

Germany. Short term, Dutch exporters will be at a disadvantage, raising the prospect of an acceleration in unemployment.

Many companies must now choose between accepting a loss in market share or trimming profit margins to retain business overseas, says

the industry federation. Exporters to Germany will face heightened competition in that market from companies in weaker currency countries. They will also encounter difficulties in other EC markets, mainly the UK, which together account for half of all exports. Sectors

tracing for the new challenge include livestock and meat, traditionally dependent on Italy and Belgium. One benefit, though not easily quantifiable, is continued investor confidence in the guilder, a legacy of more than 10 years' commitment to pegging the currency to the ECU.



## SPAIN

Yesterday was a happy day for Spanish officials watching the peseta's performance following the ERM shake-up and an early morning cut in the Bank of Spain's benchmark intervention rate, from 11 per cent to 10.5, writes Peter Bruce. It rose strongly against the D-Mark, igniting hopes that it could withstand further

## NEWS: EUROPE AND THE AMERICAS

President says planned deficit reduction of \$496bn over five years is 'just the beginning'

## Clinton praises compromise on budget

By Roger Matthews  
in Washington

PRESIDENT Bill Clinton yesterday praised the compromise budget deal worked out by Congressional Democrats and claimed it was the best that could be achieved.

Despite the changes made by Congress to his original proposals, Mr Clinton said he felt "quite good" about the outcome and promised that the \$496bn (£232.8bn) planned reduction in the budget deficit over the next five years was "just the beginning, not the end".

"It is a good package, it is solid, it is real numbers," he said. The president was due to make a national, televised address later in the day as part of his campaign to win public support and put pressure on Democratic wavemakers in both the House and the Senate. Votes on the budget compromise will be held before the end of the week.

The bill is expected to be passed by the House of Representatives without too much difficulty, but the outcome of the Senate vote on Friday is

still finely balanced. The casting vote of Vice-President Al Gore was required in June and since then Senator David Boren of Oklahoma has announced that he can no longer support the bill.

Both men have reservations about aspects of the legislation and said they would have to study details of the last-minute compromise before finally making up their minds. Republicans in the House and Senate are all voting against.

Democratic leaders continued to insist yesterday that they were confident the bill would pass. Failure to get con-

Dennis DeConcini of Arizona and Senator Richard Bryan of Nevada.

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Democratic leaders continued to insist yesterday that they were confident the bill would pass. Failure to get con-

gressional approval would be a severe blow to the Clinton presidency. Mr Leon Panetta, the White House budget director, said yesterday: "We are working on all of the votes. We are not taking anything for granted."

The main components of the compromise package are:

- Some \$252.8bn would be cut in spending over the next five years and an additional \$23.3bn raised in revenue. The bulk of the spending reduc-

tions would come from defence and by limiting the growth of Medicare, the healthcare programme for the elderly.

- The federal petrol tax would rise by 4.3 cents a gallon - the only item that would bear directly on middle-income families.

The average annual cost per car was estimated officially at \$21.28.

- The main weight of tax increases would fall substantially on families and busi-

nesses earning more than \$200,000 a year.

• Personal income taxes would be raised from 31 per cent to 36 per cent for those with taxable incomes in excess of \$115,000 a year, and \$140,000 for couples, retroactive to January 1.

The government says that the higher rates would apply mostly to those with gross annual incomes in excess of \$140,000 and for couple earning more than \$180,000. There would be a 10 per cent surtax on taxable income over \$250,000, giving a top rate of 36.5 per cent.

More so than their counterparts in Germany, the river barges of the Netherlands are floating family businesses - as well as the ultimate in mobile homes. Over 80 per cent of Dutch barges are manned by husband-and-wife teams who live aboard and send their children to special boarding schools for barge families during the week. Like farms, the barges are handed down from generation to generation.

But strikers say customers will quickly sign up permanent shippers in the year it takes to get legislation through parliament. "What's the use of saving the tourdeur system if there's no business left to divide?" Mr Ardon asks.

They also want the government to act forcefully to persuade the rest of Europe to get tourdeur written into European law, despite EC opposi-

## Dutch fight bid to sink cargo system

THE EASIEST way to spot a Dutch barge on the river Rhine is to look for the tell-tale signs of family life on board.

Lace curtains hanging in front of the windows of the living quarters, geraniums adorning the skipper's bridge and children playing in fenced-in areas on the ship's deck are all clues to the barge's Dutch ori-

gins.

But strikers say customers

will be undercut and then scrapped altogether.

Mr Barend Biesheuvel, former prime minister appointed to mediate in the dispute, made a concession recently by offering to make cargo allocations between the Netherlands and Belgium mandatory until the EC has worked out its plans for inland waterways.

But strikers rejected the plan

as they fear customers

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Skippers say customers are skirting the 'barge bourses,' writes Ronald van de Krol

tion to horizontal price-fixing.

The strikers say 1,500 barges support their actions by staying at their berths and refusing to take cargoes. The stoppages and disruptions are directed at dry bulk cargoes such as animal feed and iron ore. Barge-borne traffic of containers and liquid cargoes already fall outside the scope of the "skippers' bourses."

THE INLAND Waterways Transport Information Office, whose aim is to promote barge traffic, notes the dispute centres on only one route out of the Netherlands.

Traffic down the Rhine into Germany, the main barge artery in Europe, is unaffected, as these cargoes are wholly outside the tourdeur system.

Within the Netherlands, only

18 per cent of cargoes are allo-

cated through the bourses, mainly grains, feeds, artificial fertilisers and some coal shipments. Other cargoes, such as sand and gravel for the construction industry, are left to market forces.

Mr Ardon says skippers will

continue protests for the rest

of the summer if necessary.

"Around this time of the year it's normal to be idle for three to four weeks while waiting for the next cargo," he notes. "We can hold out perhaps two or three weeks longer before the financial problems begin."

## Building equipment sales set to decline

By Andrew Baxter

SALES of construction equipment in Europe are forecast to fall by 15 per cent this year, according to a grim assessment by the London-based Corporate Intelligence Group.

It comes only four months after the group predicted sales would fall by only 8 per cent this year, and reflects sharp downward revisions in forecasts for Italy, Spain and France.

Overall, the group predicts sales will fall from a slightly revised \$8,856 units in 1992 to \$2,708 this year.

Every country in Europe is forecast to register a decline, apart from the UK, where sales are predicted to rise 31 per cent.

The Italian market is expected to fall by 35 per cent this year to 10,230 units because of what the group calls "the political and economic impasse". Italy's corruption scandals have sharply reduced activity in the construction industry.

Spain - where the market is set to fall 29 per cent to 2,195 units this year - is "unable to solve its economic problems," says the group. In France, which is postponing spending on many big projects for the time being, the market could fall 25 per cent to 7,980 units.

The group confirms its earlier forecast that Germany, which accounted for nearly 50 per cent of European demand last year, is cooling off rapidly this year. Sales are forecast to fall 12 per cent to 39,110 units.

Although most believe the allies could destroy the Serbian artillery that rings Sarajevo, given the relatively unsophisticated nature of the Bosnian Serb forces, they question whether they could do this before the Serbs inflicted a politically embarrassing degree of damage on the city or sought to retaliate against the UN troops stationed elsewhere in Bosnia.

Mr James Gow, lectures in defence studies at King's College, London, said: "Taking out the Serbian gun positions is not straightforward but they can do it."

The problem is, though, that that might not be enough. Their best hope is that this would force the Serbs back to the negotiations."

However, the overall trend for 1994 is brighter. Outside Germany, unit sales will grow 7 per cent next year with improvements likely everywhere apart from Italy.

Germany, though, will suffer for a further 13 per cent decline, leaving overall European sales down about 2 per cent from 1993.

THWARTED by St Louis's 11-mile concrete flood wall, the Mississippi turned on areas south of the city yesterday.

The German rental sector, fuelled by the post-reunification construction boom, is becoming rapidly saturated, says the group. Nearly all important products, apart from crawler excavators and articulated dump trucks, will suffer "serious" declines in sales this year.

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The hope is that flows over farmland parallel to the Mississippi will ease the pressure on the levee and divert it.

The Army Corps of Engineers was keeping a close eye on the town of Prairie du Rocher, Illinois, where a section of a levee was levered to try to divert floodwaters.

Crews on a barge used a crane to scoop gravel off the top of a 400-foot long section of the Fort Charlevoix levee to offer a path for floodwaters.

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## NEWS: INTERNATIONAL AND WORLD TRADE

## Tough US line urged on air pacts

By Nancy Dunne  
in Washington

PRESIDENT Bill Clinton's advisory airlines commission is recommending a tough response to governments which violate bilateral aviation treaties with the US.

In its final report, approved on Monday, it urged multilateral negotiations on a range of aviation issues and enforcement of bilateral pacts "through all means, including renunciation and suspension of privileges and services when violations occur".

The commission cited France's termination of its US bilateral agreement and Chancellor Helmut Kohl's letter to President Clinton threatening termination of the German accord as "only two of the most prominent examples of the problems the US government faces in trying to prevent and expand competition internationally".

Bilateral pacts can no longer protect US interests, the commission said. "The increasingly contentious bilateral relationships already mentioned are resulting in agreements or *de facto* relationships either markedly more rigid and pro-

tectorist than before or seriously out of balance."

The commission envisages a free flow of cross-border airline investment. The US should approve foreign investment up to 49 per cent voting equity in US airlines, but only "in the context of bilateral agreements which are reciprocal and enhance the prospects of securing the ultimate goal of competitive, multinational agreements. The foreign investor must not be government-owned, and the investment must advance US national interest."

Another report out this week, from the Economic Strategy Institute, an influential Washington think-tank, warns that overseas investment in the US airline industry has enabled high-cost foreign producers to dominate low-cost US companies. This erodes the US industry's competitive position and destroys US jobs.

Gains by British Airways from its investment in US Air will shift \$300m (£24m) a year in revenues to BA from US airlines and cost the US economy 3,500 jobs, the report says.

Opening the US market to all foreign airlines could cost \$4bn and jeopardise 40,000 jobs.

## Japan parties to apologise for war aggression

By Robert Thomson in Tokyo

JAPAN will seek a full reconciliation with its neighbours by making a clear apology for aggression during the second world war and properly compensating victims. Mr Tsutomu Hata, leader of the Japan Renewal party, promised yesterday.

Mr Hata, likely to become deputy prime minister in Japan's new government, said relations with other Asian countries were still coloured by the past. The proposed coalition government believed there had to be an apology that would "act as an historical punctuation mark." Mr Hata said.

His remarks were echoed by Ms Takako Doi, the former Social Democratic party leader, who agreed yesterday to become speaker of the lower house of parliament. The SDP and the Japan Renewal party are members of the seven-party coalition likely to form a new government tomorrow, ending the Liberal Democratic party's 38-year grip on power.

Ms Doi, who will be the first woman to hold the position, said she had accepted the post in the hope of "reactivating" Japanese politics and making the political process more open and less corrupt. Many supporters wanted her to reject the offer because the coalition includes former members of the LDP, and suggested she form a new party of her own.

Japan's parliament is scheduled to vote tomorrow on a new prime minister, and the coalition leader, Mr Morihiro Hosokawa, is expected to have the numbers to defeat Mr Yohji Kono, the leader of the Liberal Democratic party, which is likely to be pushed into opposition after nearly four decades in office.

The coalition parties have made clear in policy statements that they consider the LDP has shown too little remorse over the war, and that a new administration would want a full reconciliation with Asian neighbours.

Mr Hata said the government had been unable to find the right words to apologise sincerely for wartime brutality, and the time had come to send a clear message about the past so that the country could take an appropriate political role in the region.

## No accord in chip talks

JAPAN and the US ended the two-day talks over semiconductor trade in Kyoto yesterday, with both sides reiterating conflicting opinions over setting share targets for foreign suppliers in the Japanese market, writes Emiko Terazono.

Officials at Japan's Ministry of International Trade and Industry said the US expressed satisfaction with Japanese

efforts to increase market access to foreign chip makers. However, the Japanese side rejected calls for a 20 per cent average foreign market share for the current year.

Japan has been insisting that it was never committed to the 20 per cent market share goal for foreign chip makers stipulated in the 1981 bilateral semiconductor trade agreement.

MR WARREN CHRISTOPHER, US secretary of state, yesterday appeared to support Israel's view that the US-arranged ceasefire which ended Israel's bombardment of southern Lebanon last week could advance stalled bilateral peace talks with Syria and Lebanon, writes Julian Ozanne in Jerusalem.

The fighting in Lebanon... was a reminder of how urgent our task is and how real are the enemies of peace," he said after meeting Mr Yitzhak Rabin, Israeli prime minister. "But it is also an indication of the fact that Israel, Lebanon and Syria are able to work together on a

problem and I think take a step in trying to ensure that the peace process isn't derailed."

Jerusalem has expressed the hope recently that Mr Christopher would focus on making progress in talks between Syria and Israel over the occupied Golan Heights, seized by Israel in the 1967 Middle East war. However, analysts believe progress with Syria will be difficult so long as talks between Israel and the Palestinians remain deadlocked. There appeared little progress in yesterday's meeting between Mr Christopher and the Palestinians.

Several members of the Palestinian dele-

gation, including Mr Haider Abdel-Shan, chief negotiator in the peace talks, boycotted the meeting with Mr Christopher, accusing the US of bias towards Israel.

After the talks, Mrs Hanan Ashrawi, Palestinian spokeswoman, said there had been no discussion of a US-drafted document which lays the ground for an interim period of Palestinian self-rule in the occupied territories.

Instead, she said, the Palestinians pressed Mr Christopher to consider reviewing the framework for the talks and to allow immediate discussion on the final status of a Palestinian entity.

## Turkey's EC courtship lowers the trade barriers

John Murray Brown reports on the most radical reforms since the early '80s

**I**F TRADE officials in Brussels still have doubts about Turkey's commitment to open its markets, they might consider the case of Philip Morris, the US cigarette manufacturer.

Having invested nearly \$500m (£330m) on a plant near Izmir - its largest single investment outside the US - the company now says it would have been cheaper to import its product from a European subsidiary.

Philip Morris's predicament is a measure of the impact of the sweeping tariff cuts, introduced in January, that put Turkey back on track for a customs union with the European Community by 1996.

Philip Morris, owner of the Marlboro brand, is something of a special case, investing in one of the most regulated industrial sectors in Turkey. But as the deadline approaches, Turkish trade officials expect a tug-of-war between government and industry across a whole range of sectors.

The trade picture has

changed, too. Trading companies from Japan complain their Turkish buyers are turning to EC suppliers and in some instances even cancelling existing contracts.

For Turkish groups, the reforms will accelerate the trend to foreign collaboration. Many local companies, from consumer durable manufacturers to vehicle makers, are seeking foreign partners in an attempt to upgrade technologies and boost exports - ultimately the only defence against increased import competition.

Mr Hayrettin Yildirim, head of investment at the Treasury, says Turkish groups will have to integrate with foreign multinationals if they want to compete. He believes the days of family-owned holdings are numbered.

According to EC calculations, the cuts in import duties reduce effective rates of protection for the Community's

industrial goods by an average 6.4 per cent. For the first time, EC goods and those from countries of the European Free Trade Association are provided with a clear trade preference over third countries, estimated at around 4 per cent - the crux of Philip Morris's complaint.

The reforms provide greater transparency and scrap a number of non-tariff barriers such as stamp duty and a range of special levies.

The moves represent the most radical trade reform since the late President Turgut Ozal embarked on Turkey's market-oriented policies in the early 1980s. The legislation, passed by parliament last summer, has taken two years to prepare and covers some 18,000 individual import items.

However, for industrial goods, effective protection rates remain around 15 per cent while for farm products, which are currently excluded from the negotiations, they are

as high as 82 per cent.

Nonetheless, by 1996 rates are scheduled to be reduced to zero and Ankara will adopt the Community's common external tariff (CET) for goods from third countries. The EC lifted import restrictions on Turkish goods in 1973, although textiles are covered separately by a quota arrangement and there are various seasonal restrictions on certain food products.

But Turkey's task is not simply to satisfy the EC timetable agreed under its 1984 Association Agreement. It has to show that the arrangement is not in breach of the General Agreement on Tariffs and Trade.

The new regime also has to maintain sufficient tax revenues at a time of budget constraints. Ankara points out it will be the only country to enter a customs union without gaining EC membership and is seeking EC funds to compensate for an implied revenue loss of \$3bn (£2bn) a year.

The adjustment for investors, both foreign and domestic, has been considerable.

With inflation around 60 per cent and the lira having suffered a real depreciation, investors already complain their capital is being eroded.

As trade barriers come down, the traditional attractions of investing in Turkey

change. Indeed, officials concede there may be a significant drop in foreign capital inflows.

Dr Ali Tigre, former head of the state planning organisation, warns that Turkey "cannot go into customs union with closed eyes", an increasingly common refrain in Turkish boardrooms.

In 1992, Turkey approved \$1.5bn worth of foreign investment permits (though considerably less is realised). Moreover, most - the Istanbul-based Capital Co-ordination Board estimates as much as 80 per cent - is targeted at domestic sales in protected sectors such as cement, cars and tobacco.

In the long run the exercise will force through new efficiencies and concentrate resources in the areas where Turkey has real competitive advantage.

Mr Yavuz Caner, a former head of the central bank and now chairman of the Foreign Capital Co-ordination Board, says: "I don't think Turkey should be seen any longer as a haven for protected industries."

## Brunei to invest \$9bn in Vietnam

A BRUNEI company controlled by the younger brother of the sultan said it had won approval to invest up to \$9bn (£6bn) in Vietnam, Reuters reports from Bandar Seri Begawan, Brunei.

Primal, headed by Prince Sofri Bolkiah, said in a statement the Vietnamese government had approved 19 projects, mostly in oil and gas exploration, over a 20-year period.

Primal will also venture into gold mining, build roads and bridges, and set up a petrochemical plant, the company said. The deal was signed at the weekend with officials from the Vietnamese State Committee for Co-operation and Investment, Primal said.

Western diplomats said it would be Brunei's single largest investment in Indonesia.

Brunei, the tiny oil-rich sultanate on Borneo Island, has been stepping up overseas investments to help reduce its dependence on oil.

## 'Civilian glove for Nigeria's military fist'

Paul Adams reports on the latest twist in the country's muddled search for democracy

"PART farce, part tragedy, total confusion," commented a retired Nigerian diplomat after a weekend which saw a dramatic twist in his country's muddled search for democracy.

It would not be possible to re-run the annual presidential elections held last June, President Ibrahim Babangida told Nigerians on Saturday. Instead, an interim government would soon take charge. He failed, however, to answer the question everyone was asking: when will the soldiers, in power since 1985, return to barracks?

There is growing suspicion that the move is not simply a further delay in the military government's handing over to civilians, still officially set for August 27. Instead, it could be designed to extend Gen Babangida's hold on office well into the future.

Co-opted politicians drawn from two weak parties, lured by the massive oil-financed patronage that Gen Babangida dispenses, could help him put "a civilian glove over the military fist", as one Nigerian described it.

Such a ploy could exacerbate rather than resolve the country's political and economic crisis. Window-dressing will not improve the domestic standing of a deeply unpopular regime. Nor will it satisfy western governments and creditors, who have made clear that rescheduling the country's \$34bn (£22.8bn) external debt



last Thursday. They agreed to the interim government, and sent a delegation to Abuja which included the two presidential front-runners last year, Mr Shehu Yar'Adua and Mr Adamu Ciroma.

Equally significant is the stance of the other main party pressure group, led by retired General Olusegun Obasanjo, who led Nigeria's military regime from 1976 until handing over to an elected civilian government in 1979.

Although the fiercest critic of Mr Babangida's presidency in recent months, he has given guarded support to the proposal for an interim government. "The country cannot be allowed to drift indefinitely. We have to move forward somehow," he said on Sunday.

"It's not the best solution, or even the fourth-best solution, but when all other sensible routes have been blocked by this president, I think we have to take it."

The sentiments go to the heart of the opposition's dilemma: confrontation is either not feasible or it is potentially destabilising but going along with an interim government may be playing into Gen Babangida's hands.

If they are to placate the sceptics, Gen Obasanjo and his colleagues have to show there is a middle way; that participation in an interim government will curtail the president's time in office and not unwittingly extend it.

## NEWS IN BRIEF

### Reed Elsevier in Chinese venture

REED Elsevier, one of the world's largest publishers, has become the first Western firm to establish a business information company in China, writes Tony Walker in Beijing.

Reed Information Services, the business publishing arm of the parent company, has established Reed Sino Asia to handle its China interests, which will include periodicals and business data.

Its first project will be *Kompas China*, which is an equity joint venture between Reed Sino Asia and Cetic, an affiliate of China's Ministry of Foreign Trade and Economic Co-operation.

Mr Peter Davis, chief executive of Reed Elsevier, said his company welcomed the opportunity to "operate in the world's fastest growing economy."

### Mahathir attacks Western press

Dr Mahathir Mohamad, Malaysia's prime minister, has unleashed a strong attack on what he considers to be biased and ill-informed reporting on events in Asia by the Western media, writes Kieran Cooke in Kuala Lumpur.

"Their main idea is how to create friction and instability, so that if we are unstable they can compete with us," said Dr Mahathir.

Dr Mahathir, sharply critical of the West on a number of issues ranging from the environment and human rights to matters of trade, questioned the motives behind the recent purchase of a Hong Kong-based TV satellite network by Mr Rupert Murdoch, the media entrepreneur.

Mr Murdoch recently paid \$325m (£232m) for a 63.5 per cent stake in Hutchison, the Hong Kong-based parent company of Star TV. Star TV is Asia's leading satellite TV network. See Editorial Comment

### ABB wins Athens airport contract

A consortium led by Mannheim-based ABB Schaltanlagen, part of Asea Brown Boveri, has won a \$420m (£322m) contract to provide and install all the electrical equipment for the new Athens airport at Spata, writes Andrew Baxter.

The contract from the Greek government follows last week's selection of a consortium led by Hochtief, the German construction company, to build the airport. The complete project is worth about \$2.3bn.

ABB companies are partners in the overall consortium, and will account for about \$225m of the electrical work won by the subsidiary consortium.

### Fiji selects Vodafone network

Vodafone, the UK mobile communications group, has been chosen by Fiji's state telecommunications company as a strategic partner to build the island's first cellular phone network, writes Andrew Adams. Vodafone will take a 49 per cent stake in the joint venture.

It also plans to build a paging network on the island. The phone network will be built to the pan-European GSM digital standard.

A Russian Antonov An-124, one of the world's largest aircraft, approaches Kai Tak, Hong Kong, yesterday after gaining clearance to land. It will take sections of a British-donated Bailey bridge to Nepal where Gurkha soldiers will replace bridges lost in flooding

PHOTOGRAPH BY AP/WIDEWORLD

# Leading through Strength in R&D

*In support its core activities in 'Electronics and Energy', Toshiba Corporation has expanded into vast array of fields—information and communication systems and electronic devices to heavy electrical apparatus, and consumer products.*

*In each of the areas Toshiba has targeted, the secret behind the company's success, believes company president Fumio Sato, is the high priority placed on research and development.*

By Russell McCulloch



Mr. Fumio Sato, President and Chief Executive Officer, Toshiba Corporation

## Technologies—A Driving Force for Corporate Growth

**McCulloch:** We are all looking forward to a recovery in the world economy. What do you think is the most important factor for Toshiba's continued corporate growth?

**Sato:** Kisaburo Yamaguchi, a former president of Toshiba, once said that a manufacturer without R&D facilities is like an insect without antennae. Strong technological capabilities provide the basis, the driving force, for corporate growth. This means that the ability to create innovative products is a key factor determining corporate strength in this severe business climate.

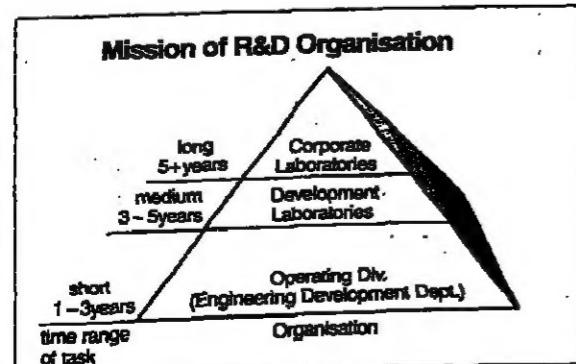
R&D also plays an important part in our "Three G" policy, covering Growth, Group and Global. To achieve growth, we have to direct our resources to facilitate expansion in promising areas. Our group policy is geared to enhancing group R&D, and so strengthen the overall capabilities of Toshiba Group. Our global target is continued promotion of globalisation, including expansion of overseas R&D and production. Here, we are also pursuing greater localisation in the management of our overseas subsidiaries, and realising our policies for competition, cooperation and complementarity through global alliances with major international companies.

## Three-tier R&D Structure

**McCulloch:** How is Toshiba's R&D organised?

**Sato:** Our business interests are very diverse, ranging from information and communication systems and electronic devices to heavy electrical apparatus and consumer products. We see our field as "Electronics and Energy", from which we have derived the Toshiba slogan "E&E". We carry out research in the wide variety of technologies required to support "E&E".

Our R&D is organised in a three-tier hierarchy, with laboratories at each level carrying our different assignments. In the first-tier, the laboratories at our corporate Research and Development Centre conduct research from a long-range perspective of more than five years. That is, working on basic technologies that might be utilised in products in five or more years from now. The second-tier development laboratories belong to our different business groups. They are oriented to practical application of the technologies developed in the corporate labs, and are looking at commercialisation of new products within a three to five year time span. Final commercialisation, in under three years, is carried out by the engineering departments in each operating division.



**McCulloch:** It sounds as if the corporate laboratories are pushing forward essential research. Can you tell me more about their structure?

**Sato:** Well, in October last year we completed a major restructuring of corporate research and development. What we wanted to achieve was a further refinement of our capabilities. We wanted to break down barriers, promote inter-disciplinary activities and

quicken our responses to fast-changing trends. We now have eight laboratories that make up the R&D Centre. They are Advanced Research, Materials & Devices Research, Communication & Information Systems Research, Energy & Mechanical Research, ULSI Research, Systems & Software Engineering, Environmental Engineering, and the Kansai Research Labs., which are responsible for R&D in information and communication technologies. Each of these is free to carry out their own projects. There is one more organisation I should mention. The Manufacturing Engineering Research Centre is responsible for developing production technologies used throughout the company. These are essential for reliable mass production of precision equipment.

**McCulloch:** What about numbers? How many engineers work in R&D?

**Sato:** Quite many. One of the reasons why so many Toshiba products enjoy worldwide recognition is because they incorporate the skills of our engineers and researchers, who number about 45 per cent of Toshiba Corporation's 75,000 employees. Researchers alone account for around 20 per cent of all employees. About 60 per cent of these work in the engineering departments, with the others equally divided among the R&D Centre and the development labs.

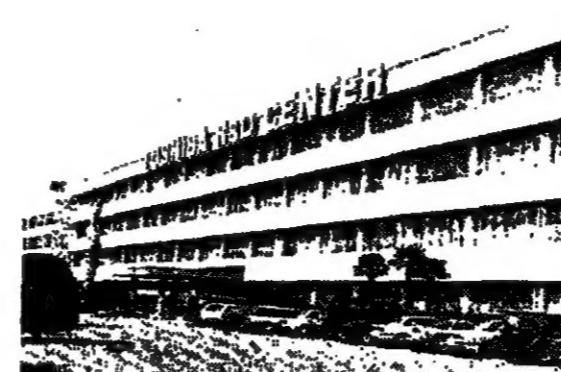
**McCulloch:** You have an extensive R&D structure in Japan. What about overseas?

**Sato:** We have four important overseas facilities. In January 1991, we set up the Toshiba Cambridge Research Centre in the UK to carry out basic research in semiconductor physics. Europe has taken the initiative in research in this field. In the US, our Advanced TV Technology Centre, established in May 1990, is working on new TV technologies, including High Definition TV. We also have US R&D facilities for software for information and communications systems and medical equipment.

## Working towards a Synergy in Operations—Multimedia Business

**McCulloch:** Nowadays, we hear a lot about integrating technologies from different fields and about the impact multimedia will have. How is Toshiba responding to this trend?

**Sato:** Multimedia has become a buzzword



in the computer and consumer product industries. My understanding of the concept is that there are many different media that can carry and present information: video, text, visual images, sound. When they are handled as analog data—the way most media are still configured today—then each medium has its own analog form. That means different kinds of information can't be handled together, in the same way or within the same framework. Now we are seeing a "digital revolution" that will be more or less complete by the beginning of the next century. As with computers, all information sources will be fused in digitalised data and we will be able to process it in one, unified framework. Digitisation removes the differences between media, fusing them into the framework of multimedia. Consequently, more effective use of information will be realised and we expect our creativity to be dramatically enhanced.

**McCulloch:** So, multimedia means a fusion of the information, communications, audio and visual imaging equipment fields?

**Sato:** That is right. And that is why I believe Toshiba is one of the companies best positioned to realise the full potential of multimedia. As a comprehensive electronics maker, we are working towards a synergy in the wide range of products and services we cover in our operations. Electronic components, image compression, image filing and battery technologies are indispensable to multimedia. Toshiba has already made major advances in all these areas.

**McCulloch:** Can you give me some details?

**Sato:** As I am sure you know, we play a leading role in the world semiconductor market. We have also pioneered the research, development and commercialisation of liquid

crystal displays (LCDs). In image compression, we are working to establish a world standard for a compression format which can send and record images without deterioration. Toshiba is a major player in CD-ROM and optical disks, products that have a central role to play in large volume data storage. In batteries, a joint venture with Asahi Chemical Industry to develop and manufacture lithium-ion rechargeable batteries has just started operation. These are next-generation batteries that are small and light-weight. With Apple Computer of the US, Toshiba is working on CD-ROM based personal multimedia players.

Our efforts are not only tied to hardware. Our limited partnership with Time Warner gives us access to an extensive software library.

## Directing Resources for Progress towards the 21st Century

**McCulloch:** My understanding so far is that Toshiba has an extensive R&D operation and is active in a wide range of technologies. Turning to the long-term, which business areas will you focus on for the 21st century?

**Sato:** We are great believers in the benefits of a highly advanced information society, and we are making every effort to support its realisation. We are investing our resources in information and communication systems, particularly in the areas of broadband communications, high-speed information processing and digital technologies.

Our electronic components business is one that will continue to be central to growth. As one of the world's leading IC manufacturers, we will maintain our competitiveness in the market by providing further high value added products. To take one example, we are working on the process technology for a future generation of 256 megabit DRAMs in a joint development with IBM and Siemens. We are also very active in promoting flash memory technology, through alliances with major companies. This is a very exciting product with a lot of potential, including the eventual replacement of hard disk drives. We are cooperating with IBM Japan in another key area, large-size colour LCD.

In the energy business, we are focusing on fuel cells and combined cycle power generation, which enhances heat efficiency by combining conventional thermal power generation with a gas turbine. These efforts allow us to play an active role in tackling conservation of limited resources and supporting environmental protection.

## "E&E" Supports the 21st Century

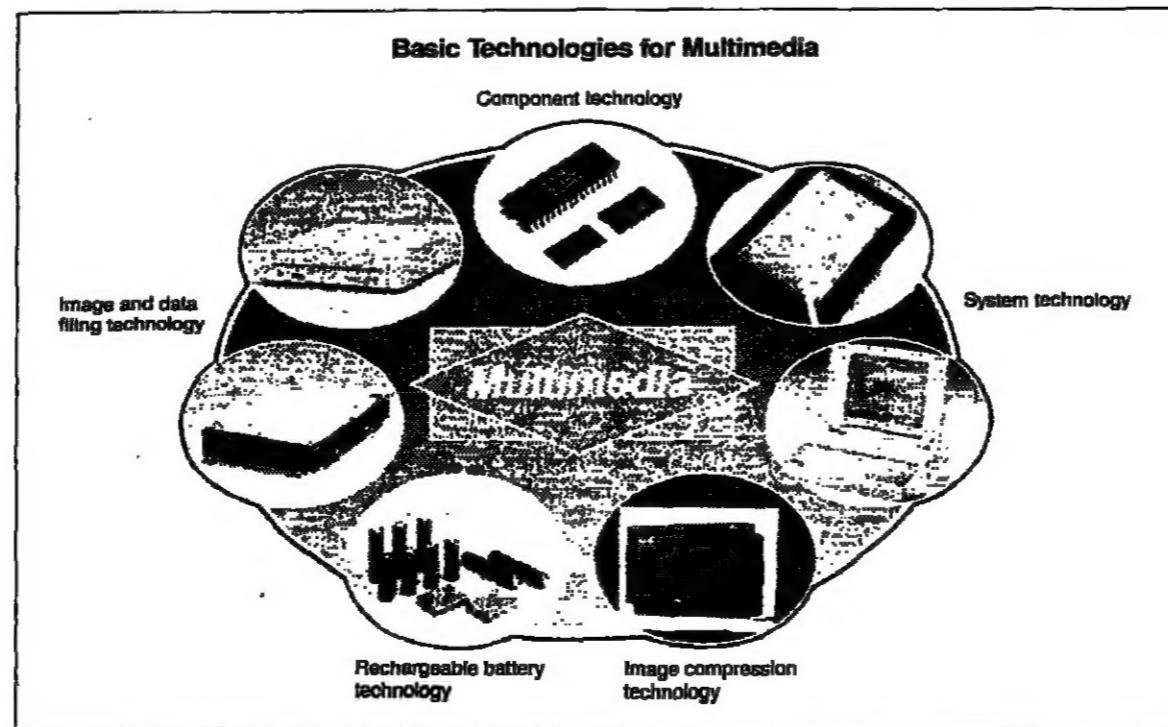
**McCulloch:** What kind of integration technologies are necessary for the 21st century?

**Sato:** I believe that the depletion of resources and the destruction of the environment will be critical problems in the 21st century.

Look at transportation. Every day, countless trucks are on the roads, carrying masses of products, materials and food. They cram the streets, burn non-renewable fuels, and damage the environment. Ultimately, they hurt economic development and deplete natural resources.

Toshiba is conducting R&D into a new type of transportation system, a super-conducting magnetic levitated train. Here we are able to combine our wide-ranging capabilities in electronics with transportation technology, and develop an answer to our traffic problems. This is exactly the kind of integration made possible by our commitment to "E&E".

I believe that Toshiba has a lot to offer the world, as we cover a wide variety of businesses through Electronics and Energy. We have a huge potential to contribute to the progress of world society. The way I see it, that contribution is Toshiba's mission.



In Touch with Tomorrow  
**TOSHIBA**

## NEWS: UK

Strong doubts remain over public willingness to take part in controversial privatisation of state group

## Coal sell-off plan brought forward to next July

By Michael Smith

THE BRITISH government wants to sell the bulk of British Coal, one of the country's last state-owned heavy industries, by as early as next July in a privatisation process that is likely to break it up into at least two separate entities.

They also prefer "trade sales" to existing companies to a flotation on the stock exchange. This would be more likely to result in replacement of existing management with private sector managers.

There are also strong doubts

about the public's willingness to take part in one of the most controversial privatisations the government has attempted.

The industry until now had expected British Coal to stay in the public sector at least until early 1995.

Although ministers have yet to decide finally on a break-up, they are strongly influenced by the privatisations of the gas and electricity generating industries where the creation of a monopoly and duopoly respectively has caused considerable controversy.

British Coal will counter

that splitting the industry will weaken its bargaining power with the electricity generators, its main customers.

The Department of Trade and Industry's preferred timetable would entail a bill being presented to the House of Commons shortly after it re-assembles in October and a second reading put through before Christmas. That would open up the possibility that the sale of the main parts of British Coal could be effected in July to coincide with the bill being given royal assent that month.

The timetable has yet to be accepted by Cabinet. But DTI ministers will argue that as much time as possible should be placed between the controversial sale and the next election.

Even if the fast-track timetable is approved, considerable sections of British Coal, including some pits whose long-term future is marginal, would remain in the public sector for some months and even years.

Ministers have accepted the need for a residual body, possibly retaining the British Coal title, to run pits while it was determined whether there was a market for their future.

There may be several pits in that category. Most industry analysts expect the decline in the market to leave a long-term future for only about 15 of the 30 remaining pits. But if the government could have difficulty closing the remaining 15 by the middle of next year, given the public outcry that its last closure plans prompted,

The residual body would also be in charge of most of the corporation's £3bn of liabilities, including those for subsidence and concessionary coal for former employees.

Ministers' preference for

splitting up British Coal could allow them to satisfy the demands of an influential Scottish lobby group which wants all parts of the corporation north of the border to be hived off into a separate company.

The bulk of the corporation in England and Wales could divide easily into two organisations, one in central England and the other in Yorkshire, which are being set up by a restructuring already under way.

National Power, the UK's largest electricity generator, is more likely to reduce its emis-

sions of harmful substances by switching from coal to gas, than by installing more clean-up equipment at existing coal-fired power stations.

Mr John Baker, chief executive, said the high cost of equipment to remove sulphur from flue gases made it commercially logical to build more gas-fired plant instead.

He was launching the company's first environmental report showing that National Power is spending £1bn on power station clean-ups.

Lex, Page 12

## Relaxation of rules on lorry weight condemned

By John Willman,  
Public Policy Editor

TRANSPORT GROUPS joined forces yesterday with business organisations and environmentalists to condemn the government's decision to allow 44-tonne lorries on routes to and from rail terminals.

New regulations to be introduced in the autumn will allow the use of the heavier lorries for such journeys, provided they are six-axis vehicles which spread the load evenly. The current limits are 38 tonnes for articulated lorries and 35 tonnes for lorries pulling trailers on drawbars.

The maximum limit in the rest of the European Community is 40 tonnes for normal lorries, 44 tonnes for lorries designed for "bi-modal" road and rail operation. However, some countries allow general use of the 44-tonne trucks.

Mr John MacGregor, Transport Secretary, said the new vehicles would be no bigger and cause no more wear to roads than existing vehicles. He predicted that the measure, combined with other incentives to move goods by rail, would reverse the long-term decline in rail freight.

The decision was immediately attacked as a missed opportunity to raise the weight limits for all lorries. The Confederation of British Industry said that allowing 44-tonne trucks more generally would have enhanced the competitiveness of British business.

The Freight Transport Association said that lifting the limit for all lorries to 44 tonnes would reduce the number of lorries on the road and save industry £200m in transport costs.

And the shipping industry complained that the restrictions would remain on lorries using ferries. Sir Nicholas Hunt, director general of the Chamber of Shipping, described shipping as "the transport mode most friendly to the environment".

Environmental pressure groups said the move was unlikely to reverse the decline of rail freight. Mr Tony Burton of the Council for the Protection of Rural England said that without close enforcement of the routes, it would increase the number of lorries in villages and on country roads.

The change in rules is designed to encourage industry to send more container freight by rail, according to Mr MacGregor. Current lorry weight limits do not allow containers to be loaded to their maximum weight capacity.

It should also make the use of "swap bodies" more attractive. These use special road trailers that can be driven straight on to swivel-action rail wagons without the need for costly lifting equipment. The reduction in handling costs should make rail more competitive over shorter distances.

## City cites green benefits from long-term cordon

By Vanessa Houlder  
and Jimmy Burns

THE Corporation of London yesterday put forward environmental arguments to support its proposal that the anti-terrorist security cordon around the financial heart of the City should be made permanent.

The effects of the cordon had been "wholly positive," resulting in reduced pollution, less car traffic and greater freedom of movement for pedestrians, said Mr Michael Cassidy, chairman of the corporation's policy and resources committee.

The Corporation will cite these benefits in making a case for closing the roads on environmental grounds. It has decided not to attempt to persuade the government to allow the closures on security grounds - opponents argue that there is a risk of handing a propaganda victory to the IRA.

The environmental case for closing the roads may be disputed by surrounding boroughs which are concerned that the City's cordon will increase traffic problems on their roads.

The proposals for a permanent security cordon were part of a 25m package of anti-terrorist proposals, which are subject to public consultation until August 23. Other measures include efforts to co-ordinate companies' security systems, the launch of a pager alert system and the removal of litter bins. The police are also installing state-of-art cameras

at checkpoints to photograph drivers entering the City at a cost of £500,000.

The cordon, introduced on a temporary basis on July 3, involves closing 18 roads and setting up vehicle checkpoints.

If surrounding local authority boroughs oppose the road closures, the proposal will go to a public inquiry. The issue would be decided by Mr John MacGregor, transport secretary.

City police said extra police presence on the streets and extra cameras had contributed to a fall in the crime rate by 16.4 per cent in the first six months of the year.

The Corporation argues that it has to be seen to take anti-terrorist measures if it is to retain the confidence of international businesses.

Security experts with experience of Northern Ireland say the extra measures cannot guarantee protection of the area from terrorist bomb attacks.

Only accurate intelligence giving advance warning of an IRA bombing operation - based on information from within the organisation and from surveillance - can guarantee that a bombing operation will be intercepted.

Roadblocks and checkpoints like those being considered on a permanent basis for the City have long been in place in Belfast, with mixed results. This year, the IRA has carried out a major bomb attack on Belfast's city centre, in spite of the security cordon.



No vacancies: one of the world's most regularly bombed tourist establishments - Belfast's Europa hotel - was closed yesterday after two years in receivership. A local hotel chain, which has bought the site for £7m, hopes to reopen it in about six months time

## University sells technology arm to staff

By John Authers

LONDON'S City University yesterday sold a subsidiary company to its staff for £27m, in an unprecedented deal for a British university.

The university, which has an annual turnover of around £50m, will realise £20.25m from the deal, which will be spent on capital projects and on a long-term endowment for aca-

demic initiatives. The remaining funds raised will be split between the original inventors of the company's products.

City Technology, the company which has been sold, makes environmental monitoring equipment, and has benefited heavily from the passing of "green" legislation such as the Clean Air Act in the US.

The company was started in 1977 to work on a project with the National Coal Board, but most of its business now comes from the US and Germany.

In the year to June 1992 it made a profit of £3.8m, all of which accrued to the university, on a turnover of £11m.

Its main products are electrochemical gas sensors, used to monitor toxic emissions from factories and by workers in enclosed environments such as mines and sewers. The com-

pany moved to Portsmouth in 1990, and now has a workforce of around 140.

St. the venture capital group, led the equity syndicate which underwrote the buy-out in conjunction with CINV, Montagu Private Equity, and Prudential.

The university, advised by Kleinwort Benson, accepted the management offer ahead of several lower bids from the US.

Boardrooms often pay too little attention to corporate security, writes Andrew Bolger

## Companies pay the price of security failure

**B**USINESSES depend so heavily on information technology systems that any failure can be disastrous unless provision is made in advance to deal with it, according to the Institute of Directors.

Security should be a boardroom issue, and too many companies put it low on their list of priorities, an IoD booklet says.

Mr Peter Morgan, director-general of the IoD, believes several factors have made companies more vulnerable and more aware of risks to their security: "The rise of crime - from major fraud to vandalism and petty theft - poses a continual threat to the business community."

The advance of technology and vast expansion of its use has laid many open to severe disruption and losses due to error, malfunction and malicious intervention. The increasing use of highly combustible substances, not only in manufacturing but in office decor, increases the risk of fire.

The most common threat to IT systems is power failure, which is power failure.

● "A security guard sought fame by starting a fire and then extinguishing it. All the CO<sub>2</sub> fire extinguishers in the area had previously been emptied by night staff using them to create fizzy drinks. By the time the guard found a charged extinguisher, the fire was out of control."

says Mr Tony Elbra of the National Computing Centre. A survey in 1991 showed that the average cost of a power failure was £9,000 and the highest cost was £30,000.

The booklet says fire and flood, although relatively rare, pose two of the more dramatic threats to IT systems, which are readily damaged by smoke.

Two recent fires, at Digital Equipment and at Mercantile Credit, illustrated how quickly the devastation could spread. Both buildings were rated in the highest category of fire protection, yet a large proportion of each was destroyed within a short time.

Preventative measures, such as halon gas flooding, are not always useful against a

conflagration. More than half the fires affecting computer installations start outside the computer room. They affect the computer installation only when they burn through the wall and allow the halon to escape.

Mr Elbra says the most common cause of fire in computer installations is arson.

Floods were often thought of as rare events, because cloud bursts and rivers overflowing do not occur frequently. However, last summer's flash floods in the south of France caused serious damage at the computer installations of a leading bank.

Many floods were caused by

dripping taps or blocked drains. If these accidents happened over a holiday weekend, it could be five days before they were discovered.

Mainframe computers are often sited in basements and their power cables placed under the floor. With the power supply being at the lowest point of the building, it does not take much water leakage to cause a failure. In one installation, a burst pipe caused a week's interruption of processing; the long-term cost of this incident was estimated at £1m.

The same NCC survey estimated that the total amount lost in the UK each year due to IT security breaches was more than £1bn. The risk of "hack-

ing" - or unwarranted access - was faced by every organisation that allowed person to dial-in to its systems. The average cost of each hacking incident reported was £22,000, with a maximum of £50,000.

Computer viruses - rogue programmes - are described as facts of life which companies now have to learn to deal with. The average cost of a virus was estimated to range from £12,000 to £50,000.

Mr Jim Bates, a consultant, says even a little awareness of the problem can greatly reduce the risks: "Educate yourself and your staff about the threat that they pose. Equip yourself with at least two different but reliable anti-virus packages and ensure that they are installed and used properly."

Prof Peter Hammersley, of City University, London, points out our confidential data is being carried around in portable computers, which can easily be mislaid or stolen. The loss of a portable computer carrying personal data - such as details of individual customers - could render the employer liable under the Data Protection Act.

The FAC said yesterday the government's objections had been overcome.

BRITAIN should rejoin Unesco - the United Nations Educational, Scientific and Cultural Organisation - in spite of claims that pressures on public spending made such a move costly, a cross-party committee of MPs said yesterday.

The foreign affairs committee (FAC) said government warnings that it could not afford the estimated £1m cost of re-entering Unesco were "unconvincing". The MPs also accused the government of making policy "on the coat-tails of the US", which left Unesco in 1985 a year before the UK.

Britain was a founder member of the organisation, set up in 1945 to promote international collaboration through education, science and culture.

The UK took observer status in 1986, citing worries about an over-concentration of personnel in Paris rather than in the field; administrative inefficiency; and duplication of work by other UN bodies.

The FAC said yesterday the government's objections had been overcome.

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5th October, 1993

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FINANCIAL TIMES

Oldham, birth place of the Industrial Revolution and today a hi-tech base for many international manufacturing companies.

is privileged to be selected as the hockey venue for the 2000 Olympic Games, should the British bid succeed.

All matches for the Games will be staged at a modernised Boundary Park Stadium, home of Oldham Athletic Football Club of the English Premier Division.

Already an ideal location at the centre of Britain for business, living and leisure, together

with a highly motivated workforce, Oldham may soon add Olympic venue to its many attributes.

To enquire about Oldham as the place to be contact Keith Coates, Director of Economic Development, Oldham MBC, Civic Centre, P.O. Box 32, West Street, Oldham, OL1 1UT, telephone 061 678 4195. Fax 061 678 4511.

OLDHAM Metropolitan Borough

IN THE FINANCIAL TIMES

## Britain in brief



### Britain to invest \$44m in astronomy

Britain is to join one of the decade's largest astronomy projects.

The Science and Engineering Research Council said almost all of the \$44m it plans to contribute to the \$175m Gemini project will find its way back to UK industry for high technology contracts.

The scheme is a collaboration between the US National Science Foundation and the governments of Argentina, Brazil and Chile. The National Research Council of Canada also hopes to join the project.

Two telescopes will be built, one in Hawaii and one in Chile. They will be used to study the chemical composition, large scale structure and origin of the universe.

### More money in circulation

A sharp rise in the amount of money in circulation last month provided further evidence that the economic recovery is continuing.

Bank of England figures showed that M6, the narrow measure of money supply, grew a seasonally adjusted 1.6 per cent in July, the largest monthly rise since September 1992. It had risen only 0.8 per cent in May. Last month's increase lifted the year-on-year growth rate to 4.8 per cent, an improvement of 4.4 per cent, and significantly above the government's zero to 4 per cent monitoring range.

### Fewer jobless in Scotland

Unemployment in Scotland should continue to be lower than for the UK as a whole for the rest of this year and for 1994,

## BUSINESS AND THE ENVIRONMENT

**Battery gets new charge**

**I**t costs on average 21 pence an hour in batteries to play a game on a hand-held computer with a colour screen, as many parents know to their cost. When the batteries are dead they simply end up on the rubbish tip - 12bn batteries are disposed of worldwide every year.

A small UK mail order firm is now putting its wits against the might of the big battery companies with a machine that, its developers say, can recharge general-purpose batteries and extend their life by up to 10 times.

Rechargeable batteries made from nickel cadmium are already widely available, but in 1992 still only accounted for 2 per cent of consumer battery sales in volume terms. Their big drawback is that they cannot be used with the most power-hungry items such as games.

The Battery Manager is designed to recharge most of the disposable consumer batteries on the market today - zinc chloride and alkaline.

The recharger has been designed by the development arm of Klesmex Holdings, which produces the innovations catalogue found in many of the UK's Sunday newspapers.

The technology used is not new but has previously been too expensive and not researched fully, says Andy White, who developed the product. The electro-plating process is similar to that for silver plating cutlery.

In short, when a zinc-chloride battery is used the zinc from the electrode is dissolved in the electrolyte and dissipated. To recharge the battery the zinc particles are plated back on to the electrode.

The big battery makers are dismissive about the potential success of the product. "Some one invents a recharger that will recharge primary [alkaline or zinc] batteries every year. We never see anything come on to the market that makes any impact at all," said a spokeswoman for Ever Ready. "Apart from the fact that it may explode, you will get poor performance," she added.

Della Bradshaw

**M**easured in terms of biodiversity, Peru is one of the world's richest countries. But economically it is one of the world's poorest, having suffered a GDP collapse of around 25 per cent in the past six years. For most Peruvian companies, concern for environmental issues is a luxury they cannot afford.

But the environmental theme looks certain to gain prominence in the near future. Privatisation of state-owned mining companies is under way and the government is pursuing an aggressive policy of encouraging foreign investment in natural resources.

Multinational concerns embarking on mining or petroleum ventures in Peru will be bound by a self-imposed code of ethics to apply the same environmental standards in Peru as they do in, for example, Canada, Finland or Australia.

The environmental lead in Peru is being taken by Southern Peru Copper Corporation, the country's largest privately owned company and responsible for two-thirds of all national copper output. SPCC is majority-owned by Asarc of the US, while Phelps Dodge and Newmont Mining have minority holdings.

SPCC's environmental initiative is not entirely voluntary. In 1987, a commission was appointed by the government to investigate repeated complaints of air and water pollution caused by the company's smelter complex at Ilo, the port town 600 miles south of Lima, from which SPCC refines and ships billet (almost pure) copper.

Eighteen months ago settlement was reached between SPCC and the administration of President Alberto Fujimori over a long-standing contractual dispute inherited from the previous government. Under the agreement, SPCC committed itself to investing \$300m (£200m) over five years - a third for environmental improvement work and the remainder for general expansion and investment in two new plants.

North of the Ilo smelter site - on a coastline that is home to sea birds and seals - is a long, pitch-black beach. Years of slag dumped from the smelter first into the ocean, then on the shore, has been swept along by currents and deposited a couple of kilometres away.

Another problem is the tailings from SPCC's two mines, 70 miles away in the mountains to the east. At a rate of 66,000 metric tonnes a day, they are channelled down to the coast where they spill into the bay, forming a large artificial beach over a mile long. Fortunately, SPCC's ore is largely free from toxic impurities but substantial percentages of mineral solids remain.

"Worldwide, dumping tailings is just not acceptable anymore," says Eric Ivey, general production manager. "We have to accept our responsibility." Exhaustive studies are under way to determine whether tailings can safely be dealt with by submarine disposal.

The process, already operating off the west coast of Canada, is to pipe the tailings out and deposit them on the seabed 30ft down. Deprived of oxygen and light, there is no chance the tailings can affect marine life, says Rescan Environmental, SPCC's Canadian consultants. If studies, scheduled for completion late this year, confirm this, the flumes for marine disposal will be installed.

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## MANAGEMENT

**A**fter 350 years of racial segregation, corporate South Africa is facing the stark fact that 5m whites cannot manage a nation of 40m people - especially once the other 35m have the political power to insist on a piece of the action.

So South African corporations, most of which have been agnostic on the question of black advancement, are rapidly embracing affirmative action. Last month the South African Chamber of Business, the employers' federation, called on its members to put affirmative action programmes in place urgently, clearly fearful that a new government might otherwise impose racial quotas.

Like their counterparts in other countries, South African managers are struggling to balance the demands of shareholders with the needs of society. Most nations face the problem of how to remove inequalities in the corporate world, but few face it in such stark and daunting form as South Africa. Discrimination has affected the vast majority of employees - not a small minority, as in the US - and government policy has deliberately nurtured a vast skills gap between the managers and the managed.

"Any company that wants to survive is looking at affirmative action," says Wendy Lubabe, whose company, Bridging the Gap, tries to place candidates in companies seeking to advance blacks.

No black-led government can be expected to accept the status quo: that less than 3 per cent of managers are black. And although the African National Congress says it wishes to avoid legislated racial quotas, expectations are high.

The National African Federated Chamber of Commerce, the black business federation, has demanded that blacks hold 30 per cent of seats on the boards of all listed companies by 2000. It also wants blacks to hold 40 per cent of equity and 60 per cent of posts at all management levels. No major South African corporation comes anywhere near these targets - except National Sorghum Breweries, set up recently when the government privatised its monopoly. Sorghum Brewing Company, under black ownership and management.

The small number of blacks in business reflects not only prejudice but also a severe shortage of qualified black candidates after years of sub-standard education under apartheid. Still, some companies such as South African Breweries (SAB) have a long track record of affirmative action and provide an example for those just starting out.

In the group's beer division 46 per cent of salaried employees are black, up from 13 per cent in 1978; and 16 per cent of senior managers are black.

Kahn sets out the lessons from the past decade's efforts. "Job seg-

## Race to the top



mentation is the answer to affirmative action," he says. "When the world was going for job enlargement, we restructured jobs into smaller modules that were more doable." That means, for example, splitting the traditional job of finance director into two functions: accounting and treasury management.

Black candidates exist to fill the accounting position but lack the experience to perform both jobs at once. Reducing the workload of the job can also help. A relatively inexperienced sales manager has a better chance of success if given seven

rather than 15 representatives to manage.

An internal SAB document sets out some do's and don'ts of affirmative action. Among them: do not window dress, do make clear to new recruits that "your black skin is no passport"; "don't go overboard to accommodate black power places - stand tall for what is right, butness"; encourage monitoring, preferably by the immediate boss, impress on whites the reality of the current political situation and weed out obstructions; root out covert and overt racism; and try to make blacks feel they belong.

The document offers some recruitment hints. Choose "trouble-shooters and arguers" rather than passive and pliable people who "know their place"; look out for cultural bias in selection techniques; choose those who can identify with free enterprise - many blacks suspect big business of having colluded with apartheid and black communities sometimes equate success with co-option.

But as Joe Horner, consultant to SAB on affirmative action, argues, no real progress will be made unless managers understand that advancing black colleagues is an essential part of their job. "You must make clear to managers that they will be judged by how well they ensure blacks succeed, that it's as important as cost cutting and profits. You must audit this policy as rigorously as you do financial audits. And you must make clear to line managers that they... must devote a large amount of high-quality personal time to coaching."

Public-sector bodies such as the electricity utility Eskom also have lessons to offer. Dawn Mokhobo, head of the Eskom's department of social harmonisation, says the utility has established a sort of shadow management board composed of black senior general managers who will not attend regular weekly board meetings but will join special extended board sessions each month.

"It's a way of getting people into the system," she says, adding that this method creates a pool of candidates from which future black board members can be drawn.

To expand the pool of qualified black managers in general, Eskom is spearheading an initiative with big private-sector companies to provide fast-track training for 80-100 people from 8-10 large corporations, at a cost of R2m (£500,000) per corporation.

As Harry Oppenheimer, the patriarch of South African business, says: "It's extremely dangerous to be ruled by people who have no material stake in the country... we've got to see that people in the majority have as large a share in the material assets of the country as we can."

## Acquiring a taste for the local cuisine

**D**r Carol Cooper advises the business traveller abroad to take precautions when sampling certain foods



ENJOYING hospitality and sampling local cuisine are part and parcel of business trips abroad. While travel may broaden the mind, many people know that it can also loosen the bowels. About 40 per cent of travellers suffer from acute gastro-intestinal upsets.

Beware, too, of unpasteurised milk. TB and brucellosis are the main problems here, not diarrhoea.

Food that is heavily

contaminated with microbes need

not look, smell, or taste "off".

In fact the reverse may be true,

because rotting food sometimes

inhibits the growth of germs that

transmit diarrhoea. As long as

it is eaten immediately,

well-cooked food is safe, since

high temperatures for more than

15 minutes kill most microbes.

When offered steak, ask for

medium or well-done; meat should

be brown all the way through,

without a trace of red. Freshly

cooked rice, stews, bread and

thoroughly cooked eggs are

almost universally safe options.

Chips, which have to be freshly

cooked, are, too.

The golden rule is to avoid salads, raw vegetables, unpeeled fruit, tap water, ice, shellfish and raw fish

Fruit peeled by yourself - with a clean knife - should cause no problem. It helps to wash hands before eating, but beware of

grubby handwipes afterwards (kept in a pocket, a small packet of

antiseptic wipes or even baby

wipes is useful). Avoid eating with

your fingers if possible, or else

discard the bit you have handled.

It is easy to decline cold snacks,

but not so business lunches. If

you are worried about eating

something too exotic, let your

hosts order for you. They will

help you find something

acceptable to western palates.

Faced with a suspect meal, one

can diplomatically claim

tiredness, jet-lag, illness or

allergy. In serious cases you could

say that you are, regrettably,

following strict instructions from

your specialist. The locals may

find you slightly eccentric, but

then a moment's embarrassment

is better than 72 hours spent

contemplating the tiles in the

hotel bathroom. In the Arab world

it is best to decline cold snacks,

but not so business lunches. If

you are worried about eating

something too exotic, let your

hosts order for you. They will

help you find something

acceptable to western palates.

It is wise to steer clear of salsas

or anything else left out for long

periods on the table and of any

dishes which look fiddly, as if

many hands have lovingly

arranged each plate.

and elsewhere, repeated entreaties to eat can make refusal out of the question. In that case, have a small portion - tiny helpings contain fewer germs.

In developing countries, tap water can be made safe by boiling or adding iodine or chlorine - fine for brushing teeth, but impossible when lurching out. Mineral water is available almost everywhere and the sparkling variety is less likely to have been refilled straight from tap or river. Or order Coca Cola, which is said to have done more for the eradication of cholera than any health programme.

Ice is a bad idea. Research confirms that spirits do not kill the germs in it, so it is probably better to have whisky and fizzy mineral water, or gin and tonic, both without ice.

A visit to the chemist is wise before the trip. If you do succumb to gastroenteritis, imipenem (Imodium) can help. It sometimes prolongs the illness, but makes it milder.

Rehydration fluids (for example, Rehidrast, Dioralyte, Electrolyte) help replace fluids lost and make one feel better. They have to be made up with water. Boiled water is best, but suspect water is better than none. Or have plenty of soups and fruit juices and bananas, which contain potassium.

Carbohydrates in bread, rice

and crackers also help shorten

attacks of diarrhoea. Diarrhoea containing blood or mucus needs medical attention, as does a high fever.

Antibiotics cure almost all attacks of travellers' diarrhoea. However, they can have side-effects, including allergy and diarrhoea, so their use is controversial. It may be worthwhile for a business traveller with a pre-existing disease to take them, either continuously for the duration of the voyage, or in case problems develop. As they're prescription-only medicines, negotiating with the GP is necessary.

The author is a London GP.

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## ALBANIA

## CRITICAL IMPORTS PROJECT INDIVIDUAL PROCUREMENT NOTICE INVITATION FOR BIDS

IDA CREDIT 2494 - ALB Contract Name - No: MOT/25/BIS/93 The Government of Albania has received a loan from the World Bank towards the cost of the Critical Imports Project and invited tenders from eligible bidders for supply of the following items through International Competitive Bidding under World Bank Procurement Guidelines:

The Project Implementation Unit now invites sealed bids from eligible bidders for the following items:

Cost of bidding documents: USD 250. Bid submission deadline and public bid opening date: September 21, 1993, 12:00 Midday.

Bidding Documents are now available from the Project Implementation Unit, Ministry of Finance, Tirana, Albania, and can be obtained from the P.I.U. on payment of the written application and payment of the non-refundable fee into the account no. 4561/1070/01, maintained by the P.I.U. at the National Commercial Bank of Albania, Tirana-Albania.

Further information can be obtained from:

## ARTS

Television/Christopher Dunkley

## Ethos of vans, doors and Bosnia

In the second week of July, according to the BARB ratings, "Other Viewing", which means programmes on satellite and cable, achieved its highest share ever in Britain: 6.6 per cent. So conventional terrestrial television - BBC, ITV and Channel 4 - still accounted for 93.4 per cent. Thus the notion which now appears to obsess the chattering classes within the mass media, that we are in the middle of a new age of multiple choice which is baffling and fragmenting the audience, seems a teensy bit questionable. Of course this does not stop the broadcasters behaving as though the notion is a fact, and one of their favourite ways of attempting to resist the supposed fragmentation is "theming": dedicating a whole evening to programmes about food, flinging together two dozen programmes about dinosaurs, or, as on Channel 4 at present, devoting a whole week to programmes about "Bloody Bosnia" - pun fully intended.

At first the idea seemed admirable. Thanks to bitty and repetitive coverage of violent activity in what was Yugoslavia, television has produced a weariness in many viewers; a tendency to mutter "a plague on all your houses and your medieval mentality". The sight of yet another reporter in a flak jacket standing in front of yet another burned out Balkan village has become the signal to change channels. Surely this uncharitable and obscurantist reaction might be changed by a more intelligent, analytical and historical approach to the subject. "Bloody Bosnia" could be just what was needed.

Yet a combination of pre-viewing and viewing off-air at the start of this themed week leaves doubts. The whole thing could backfire and leave us more sick of the subject than ever. It seemed odd to begin with a lecture by currency manipulator George Soros, of all people, on ethics. Still, to be

The past week has produced vivid contrasts in documentary styles. The first in the BBC's series *Architecture Of The Imagination* (reviewed here at greater length by Colin Amery on Monday) was one of those portentious programmes where the commentary swings between the blindingly obvious and the embarrassingly pretentious. It was full of people keen to explain to lesser mortals the tuner, and of course outer, sig-

Lady Elizabeth Howe, wife of

unambiguous "No". Not only can the Swiss soprano no longer soar over the full orchestra at climaxes, it skips over many of the "little notes" that lend the role so much of its musical interest. From performance to performance (I heard two), Ewing recomposed the part for her comfort; little wonder that her famous strip to the buff notwithstanding, the most memorable part of her Salome is her pout.

The Herods, king and queen, fared better, with both Robert Tear and Leonie Rysanek giving sophisticated, richly detailed vocal and dramatic readings - and Rysanek sounding as if she could have sung the title role with ease (and the vocal generosity she always lent it). If Tom Fox's Johnnian lacked a certain aura of mystery, it was still strong and impressive - even if the often misguided restaging by Jeanette Aster gave us a prophet who could not keep his eyes off the sultry princess.

Raising his orchestra to the status of another character, Rummel presided over a drama of feral summing and thrust. What his Salome production seems answerable in an

Finnish join the cast for Werner Herzog's 1987 staging of Lohengrin. Donald Runnicles conducts Wolfgang Wagner's 1985 production of Tannhäuser, with a cast led by Wolfgang Schmidt, Tina Kiberg, Eike Wilm Schulte and Manfred Schenk. Giuseppe Sinopoli conducts Dieter Dom's 1990 production of Der fliegende Holländer, with Bernd Weidt as the Dutchman and Sabine Hasse as Senta. Ends Aug 26 (0921-20221)

### BAYREUTH

In the absence of The Ring, interest this year focuses on a new production of Tristan und Isolde, marking role-debuts for Siegfried Jerusalem and Waltraud Meier. Max Loppert, writing on this page about the first night, said that although Jerusalem might be considered light by traditional Heidentenor measurements, he had mastered the art of Wagner pacing. Meier, he said, sounded not just beautiful, but aptly in character, capable by turns of impetuous flourishes, anger-heated surges, soft romantic raptures - as if she had lived long with the character and inside the text before presenting both to the public. Helmut Müller's first-ever opera production, designed by Erich Wonder, was described as abstractly interesting, emotionally distancing and centrally unromantic. As in the 1981 Ponnelle production, the conductor is Daniel Barenboim. This year's programme also includes Parsifal conducted by James Levine, with Deborah Polaski as the new Kundry. Poul Elming and Linda



Ingrid Craigie, Liam Cunningham and Dervla Kirwan in Billy Roche's 'Poor Beast in the Rain'

nificance and symbolism of the door. The first in ITV's *Metro* series, showing work by new directors, could easily have fallen into the same trap.

In his 20-minute study of the world of van drivers Henry Chancellor did have one enthusiastic who sat on the step of (I think) a Dormobile and mused about what would probably, in the architecture series, have been called the "ethos" of

But Chancellor's commentator was brief, ready to laugh at his own fanaticism, and amusing - virtues which describe the entire programme. We watched a hairdresser, a fishmonger and a dentist operating from vans. We met the sort of losers who customise Bedfords so that they do 150 mph and eight mpg. And we ended with a student living in a van whose simple analysis of its significance was far more incisive than all the psychobabble in *Architecture Of The Imagination*. "The Van" is the sort of startlingly simple but affecting programme to which juries like to give awards.

Lady Elizabeth Howe, wife of

Conservative grandee Sir Geoffrey Howe, has succeeded Lord Rees-Mogg as chairman of the Broadcasting Standards Council, one of the sillier quangos invented in recent years by a government supposedly keen to "roll back the boundaries of the state". Jobs for the girls? Perish the thought! The lady is there entirely on merit. Chief qualification for chairmanship of the BSC appears to be a very sketchy knowledge of what actually appears on television.

Rees-Mogg proved by what he told interviewers to be evidently qualified, and now, in response to Christian Tyler's question "Do you enjoy watching sex on television? Do you find it boring?" in the course of a feature in Saturday's Weekend FT, Lady Howe has said "Up to a point. Yes I do after a while find it boring if it goes on and on and on".

So here is a challenge for the lady: name us, not 12, not six, but just two occasions in the past year - no, let's make it fair, in the past decade - when you have seen a programme in which sex went on and on and on. Those of us who would

come a gentle spot of sex occasionally in place of some of the stabbing and shooting would be delighted to know where, outside the Adult Channel on the Astra satellite (and somehow it seems unlikely that Lady Howe is paying £50 a year for that) she claims to be finding such unremitting sex.

Speaking of sex, when will television newsroom staff get it through their thick collective heads that they have no more ideas than anybody else of the rate of sexual offences in Britain (or England, or, as reported on BBC Regional News last week, London). Sex offences were almost certainly higher, proportionately, in London in 1993 than today, and probably higher in 1993, with middle class male attitudes towards servant girls. But nobody knows. All that television news reporters know is the state of police statistics, and these vary according to the number of police collecting them, the number of computers available, and especially according to prevailing attitudes towards the reporting of

crime. It is, of course, less exciting and less terrifying to announce "The number of sexual offences reported to the police rose last year" than to scream "There was a rise of 11 per cent in sex offences in London last year". The difference, however, is that the former is non-fiction, which what television news is supposed to do in, whereas the latter is fiction.

For Spoleto's operagoers this year's festival may well be memorable chiefly for the debut here of a young Chilean soprano, Cristina Gallardo Domas, whose *Suor Angelica* provided the one real excitement in an otherwise abominable, but uneven production of Puccini's *Trittico*, designed by William Orlando, staged by the conductor - another young American, Arthur Fagen - and conducted by Spoleto's new musical director, Steven Mercurio.

Of Puccini's works *Il Trittico* is one of the most problematical; the three short, intense operas are filled with traps for the unwary. In *Il tabarro* Mercurio and his leading singers decided on a full-blown approach, everything at top volume, addressed squarely at the public. Well, the score is rich and can survive and even repay this unsuitable, but sincere handling. As Michele, the baritone Huijung Fu stood out, sombre and moving, and sinister, implacable as well. It was good to see the lovers, Giorgetta (Maria Prosperi) and Luigi (Rick Moon), played unromantically, she rather dowdy, he ordinary, plain. The set was misty, a traditional, recognisable, handsome Paris.

Menotti's staging was also

traditional, with some of the master's familiar trademarks, including abundant employment of supers. Since Puccini wrote a number of vignettes into the work, the stage at times seemed overcrowded, as if Michele had dropped anchor near the Gare de Lyon. The cloister of *Suor Angelica* was no more cluttered than necessary, and the girls of the Westminster Choir formed a convincing, varied community of nuns. The interpreter of *Angela* ideally must have a warm, supple, melting voice, an expressive face; and Gallardo Domas, while not beautiful in any conventional sense, has the biggest eyes seen on the opera stage since Callas. Though short of stature, she took on

It is a particular as well as a general pity that the *Celebration of Richard Strauss* that just ended is, for budget reasons, the last San Francisco Opera summer season for the foreseeable future. Since, despite an adequately high level of singing throughout the festival, there were no standout performances in major roles, the company's orchestra emerged the festival's "star". Now it seems that without this valuable performance and rehearsal time with its new music director, Donald Runnicles (who conducted *Salomé* and *Capriccio*), and principal guest, Charles Mackerras (who led *Der Rosenkavalier*), the opera orchestra can only suffer.

The ensemble's alert responses to the full complement of Strauss' styles - early, middle, and late - as well to three conductors (Andrew Davis led two concert performances of *Daphne*), was appreciable. But its craft and versatility shone brightest in diversity: having to sound at full cry for *Salomé* while holding back to accommodate the severely compromised performance of Maria Ewing in the title role.

The old question of whether it was wise for Ewing to take up the role for the by now much-travelled Peter Hall in production seems answerable in an

### Opera in San Francisco/Timothy Pfaff

## Richard Strauss celebrated

offered in sound and fury, his *Capriccio* delivered in subtlety and nuance. Except for some occasionally faulty intonation from the strings his players produced a shimmering tapestry of sound: fine filigree over a graciously suspended long line. Co-ordination between pit and stage was exemplary. Revisions to the Mauro Pagano production, similarly familiar to London audiences from a previous Covent Garden outing, will be revealed in a live video recording. In general it seemed improved by Thierry Bouquet's period costumes, replacing the misogynist Versace designs that lent visual confusion to the original production.

Kiri Te Kanawa sounded better too, by now having learned the role in its particulars, the singing it half-ardently. Still, opulent sounds and arching phrases were not enough to convince one that she had strong, let alone conflicted, feelings about either words or music, poet or composer - or, for that matter, much interest in dinner. (The production's one genuinely touching performance

was Michel Sénéchal's show-stopping Monsieur Taupe.) Hakan Hagegård, as the Count, and Victor Braun, as La Roche, made similar, if paler, impressions compared with their first outings in this production.

While David Kuebler caught neither the character of Flammund nor his music, Simon Keenlyside compensated with a beautifully inflected, deeply sympathetic Oliver - one that tipped the balance in the direction of words with, however ironically, high musicality. Still, the most illustrious, most rewarding characterisation was Tatiana Troyanos' text-loving, handsomely sprung Claron.

The already grateful pairing of

*Capriccio* and *Der Rosenkavalier* was further enhanced by a similarity in production style. Lotfi Mansouri's "new" *Rosenkavalier* sought to recreate both the Alfred Roller designs of the Dresden première and the original staging as reflected in the production book. The sets emerged breath-catching, absorbingly beautiful, the direction a bit by the

numbers and characteristically broad and physical.

Felicity Lott introduced an accurate, well defined, patrician, and ultimately unmoving Marschallin: Frederica von Staats her well-known, urgent Octavian (though a bit vocally constricted and, well, more mannish than boyish in her late San Francisco debut of the role); and Christina Schaefer a perky if small-voiced Sophie. Eric Halvorson's sumptuously voiced Ochs seemed otherwise generic.

Musically, the show belonged to Mackerras, who seemed unerring in his choices of what to accent in this bustle of scores while making sure that all its music told. His sympathy with the singers seemed sometimes finely grained than theirs with their characters.

In the event, the concert *Daphnis*

seemed a trifle pointless (if not a pointless trifle). Davis oversaw a performance that seemed sufficiently long-lined, rhapsodic, and airy - but that felt more a reflection of what the orchestra could accomplish with little rehearsal than a serious reading of the work. The only singing of lasting interest was Jon Frederic West's *Apollon* and Janice Watson's silvery (if somewhat monochrome) *Daphne*.

In the event, the concert *Daphnis*

### INTERNATIONAL ARTS GUIDE

#### BAYREUTH

The early music festival, now in its second and final week, features a William Byrd programme tonight with the Fitzwilliam Ensemble, a Corelli and Vivaldi programme on Fri and a grand finale on Sat with the York Early Music Ensemble.

**HEIDELBERG**  
This year's open-air festival at Heidelberg Castle features productions of Haydn's rarely staged *L'isola disabitata* and Cav and Pag. Ends Aug 31 (Konzerthaus, Theaterstrasse 4, D-6900 Heidelberg. Tel 06221-583521)

**HELSINKI**  
The festival, celebrating its 25th anniversary, opens on Aug 24 with a Helsinki Philharmonic Orchestra concert conducted by Alexander Sander, featuring Karan Armstrong as soloist in Schoenberg's *Erwartung*. Esa-Pekka Salonen brings the Swedish Radio Symphony

Orchestra for two concerts, and other concerts are conducted by Marek Janowski, Leif Segerstam and Hans Drewnow. Recitalists include Julian Bream, Jessye Norman and Cecilia Bartoli. There are also performances by Ingvar Björnsson Dance Company, Susanne Linke Dance Company and the Avangard Ensemble, which brings classical and modern Islamic music from Turkey. Ends Sep 12 (664466)

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#### LA ROQUE D'ANTHERON

The castle grounds of La Roque d'Antéron, equidistant from Avignon and Marseilles, are the peaceful setting for a piano festival which has been gathering international renown since it was founded eight years ago. This year's programme of 33 concerts includes anniversary celebrations of Grieg, Tchaikovsky and Rachmaninov, a cycle of Scriabin sonatas on modern concert grand and fortepiano, a Debussy series using period instruments and introductions to Medtner and Corigliano. In tonight's concert, Nelson Freire plays concertos by Grieg and Rachmaninov, accompanied by the Novosibirsk Philharmonic Orchestra from Siberia. The line-up of artists over the next three weeks includes Nicolai Demidenko, Michael Albermarle and Stephen Hough. Ends Aug 22 (4250 5115)

**MONTPELLIER**  
Radio France's annual festival reaches its climax on Fri with a

concert performance of Rayer's grand, unjustly neglected opera *Sigurd*, with a cast headed by Chris Merritt. The closing concert next Wed is given by the Gustav Mahler Youth Orchestra conducted by Claudio Abbado, with baritone soloist Dmitri Hvorostovsky (6702 0201)

#### RHEINSBERG

The chamber opera festival founded by German composer Siegfried Matthus in the idyllic surroundings of Rheinsberg Castle, 90km north of Berlin, is now in its third year. The formula is simple: bring promising young singers and musicians together for a month of rehearsals and workshops with experienced performers, against a backdrop of castle, lake and park; then show the results in two opera productions. This summer's repertory is Matthus's 1966 arrangement of Monteverdi's *Ulisse*, staged by Frank Matthes and conducted by Richard Bradshaw (Aug 6, 7, 8, 11), and Carl Orff's *Die Kluge*, staged by Hans-Peter Lehmann and conducted by Horst Andreescu (seven performances between Aug 13 and 22). Tickets can be bought at Rheinsberg or from Theaterticket Ticket System in Berlin tel 030-463 1022.

**SAN SEBASTIAN**  
Highlights of this year's festival (Aug 16-Sep 2) include Pier Luigi Pizzi's Monte Carlo production of *La traviata*, the St Petersburg Philharmonic Orchestra, Spanish National Orchestra with its chief conductor Aldo Ceccato, a series

of organ recitals devoted to the works of Messiaen, and church concerts featuring the Hilliard Ensemble and others (Quincena Musical, Teatro Victoria Eugenia, Reina Regente s/n, 20003 San Sebastián, Spain. Tel 043-481238 Fax 043-430702)

#### SANTANDER

This year's visitors include Anne Sophie Mutter, the Scala Orchestra with Mutti, and a bevy of Russian artists - the St Petersburg Philharmonic and Bolshoi Opera Orchestras and the St Petersburg State Ballet. However, the Kirov Opera has cancelled its visit. Ends Aug 31 (Festival Internazionale de Santander, C/Garnazo s/n, 39004 Santander, Spain. Tel 042-314819 Fax 042-314767)

**SCHLESWIG HOLSTEIN**  
Like a musical mosaic, the festival spreads out from Hamburg, Lübeck and Kiel to some of the most attractive towns in northern Germany, in venues with a more local atmosphere than most international festivals. There is a strong Polish influence this year, with three Polish orchestras touring the region and performances of Szymborski, Penderecki and several less familiar compatriots. Tonight, tomorrow and Fri, the Kirov Opera Orchestra gives concerts in Westerland and Stade. The European Community Youth Orchestra, conducted by Leonard Slatkin, plays in Kiel on Sun, followed by Jessye Norman next

Tues. The line-up over the next two weeks also includes Christa Ludwig, Anne Sophie Mutter, Shura Cherkassky, Igor Oistrakh, Gidon Kremer, Sinopoli and the Philharmonia, Günter Wand and Yehudi Menuhin. Ends Aug 22 (0431-567080)

#### CASTELL DE PERALADA

The gardens of this Catalan castle north of Barcelona are the beautiful setting for an annual festival of opera, dance and concerts. The programme includes a staging of *L'elisir d'amore* (Aug 7), a recital by Anne Sophie Mutter (Aug 16), and concerts featuring Jordi Savall (Aug 14) and Alicia de Larrocha (Aug 21). The final concert on Aug 23 is given by the St Petersburg Philharmonic Orchestra under Yuri Temirkanov (072-538125)

**TORROELLA DE MONTGRÍ**  
The festival is based in a town on the Costa Brava near Spain's border with France. This year's line-up includes Giacomo Aragall (tonight), Bohuslav Martinu Philharmonic Orchestra (Aug 12), Franz Lust Chamber Orchestra (Aug 15 and 17), the Solomon Trio (Aug 20) and Berlin Philharmonic Virtuosi (Aug 21). Jean-Pierre Rampal gives the final concert on Aug 22 (0972-761098)

### Spoleto Festival/William Weaver

## 'Il Tritico' and 'The Rake'</h2

## Edward Mortimer



"The Russian Revolution? You can't stop me shrugging my shoulders. On the scale of ideas it is, at most, a vague ministerial crisis."

The author of those words was a surrealist poet, Louis Aragon, who later became a leading French communist. By the same token, perhaps one day I shall become a convinced monetarist. But, for the moment, my view of the turmoil in the currency markets is essentially Aragon's view of Russia, vintage 1924. "To call it revolutionary," he added, "is a veritable abuse of language."

The same could be said when words like "disaster" are used about the demise (or relaxation) of the European exchange rate mechanism.

I'm not sure I would go quite as far as The Independent – the admirable but eccentric British newspaper which bashed the ERM completely from its front page on Monday morning and used the space to print the names of more than 2,000 people supporting its call for military action to save Sarajevo. But I sympathise with its objective, which must have been to restore our sense of proportion. The real disasters of the last week were not in the currency markets but in Bosnia and Lebanon.

It's hard to say which was more depressing: the grim face of Mr Yitzhak Rabin, the Israeli prime minister, who told a parliamentary committee his offensive in Lebanon was designed to create a wave of refugees; or the beaming faces of Mr Slobodan Milosevic, the Serbian president, and Mr Radovan Karadzic, the Bosnian Serb leader, when Bosnia's president Alija Izetbegovic conceded their aim – a division of his country along ethnic lines.

Israelis do not like being compared with the Serbs. In a letter in Monday's FT, one explained that Bosnian Moslems have no choice but to flee, whereas the Lebanese do have the choice. All they have to do, it seems, is "express their hostility to the terrorist group", Hezbollah, and "Israel will welcome these inhabitants back".

Very generous, I'm sure. But one thing one can say for the Serbs is that they are only seeking, by utterly barbarous methods, to control areas of

## Wrong order of priority

Last week's real disasters were not in the money markets

Bosnia and Croatia where they already live. No Israeli has ever lived in south Lebanon. In so far as others who do live there support Hezbollah, they do so because it is fighting Israeli occupation of the "security zone" inside Lebanon.

Israel rightly objects to Katyusha rockets being fired at its territory. That has been the ostensible reason for all its military activities in Lebanon, including the unfeebly destructive invasion of 1982. But the problem is still there.

The one solution Israel has not tried is the one ordered by the UN Security Council back in 1978: a full withdrawal to

**It is a perverse sense of honour which keeps someone doing a dishonourable job**

the international border, leaving the UN interim force to prevent a return of Palestinian guerrilla units to the border zone while the Lebanese state reimposes its authority.

Yet even now the "international community" does not insist on compliance with that resolution. Indeed, the Security Council had nothing to say about last week's fighting. The US seems to accept the Israeli view that this cynical use of violence, which destroyed the homes of many thousands of people, has somehow "advanced the peace process".

Meanwhile, in Geneva the EC and UN mediators, Lord Owen and Mr Thorvald Stoltenberg, have been twisting Mr Izetbegovic's arm to get him to accept what they and their employers have often pronounced unacceptable.

Last September, Lord Owen said: "We have to convince the

Moslems that they are not going to be the victims of realpolitik." Now, it seems, he is trying to convince them of the opposite, and is irritated by suggestions that Nato aircraft might, after all, intervene to prevent the "strangulation" of Sarajevo, fearing this will encourage the Moslems to hold out a little longer.

In a Channel 4 TV interview screened on Monday night Lord Owen admitted he could have resigned in May when the Washington conference scrapped his previous peace plan. That plan involved a territorial partition of Bosnia on effectively ethnic lines, but a fairer one than is now proposed, with far fewer people being displaced. But Lord Owen apparently thought that to do so would have been quick and self-indulgent.

It is a perverse sense of honour which keeps someone doing a dishonourable job. If Lord Owen felt – as well he might – that his task had been rendered impossible by the unwillingness of western powers to confront Serb and Croat realpolitik, he should have resigned and said so.

As it is, he finds himself as one who has worked closely with him remarked last week: behaving like the character played by Alec Guinness in The Bridge on the River Kwai: an officer in charge of a detachment of prisoners of war who takes pride in the bridge he has built for the enemy and is horrified by his own side's desire to blow it up.

The true nature of the new world order is becoming clear.

I know, "new world order" was last year's cliché, or rather the year before's. Nowadays one is supposed to talk about "world disorder". But even more sinister than chaos and violence in themselves is the deliberate use of them to bring about a new political order; and even worse than an international community that clucks ineffectively and does nothing is one that busies itself with dignifying such callous realpolitik with "agreements" on which the victim must shake the hand of the aggressor.

Perhaps that is the only kind of world order there ever was, or could be, but it leaves a very unpleasant taste in the mouth. Moreover, it is hard to see why such agreements should last any longer than the balance of forces which dictated them.

Western private sector capital has so far played a negligible role in eastern Europe telecommunications. There are some joint ventures between eastern and western operators, but few are in wireline services and they constitute a very

few for every person with a telephone in Albania, six are on a waiting list. It is better in Hungary and Poland, where there are about three in the queue for every five installed.

Without a modern telecommunications system, east European business will be hampered at every turn. But with existing levels of investment, its chances of getting one in the foreseeable future are slim.

A few further figures underline the region's plight. Western Europe has an average of 43 exchange lines per 100 people. In the east, only the Baltic states and Bulgaria have more than 20 per 100, while the rest of the region has between 10 and 15 per 100.

According to a recent survey by the Organisation for Economic Co-operation and Development, east European businesses consider inadequate telecommunications to be its biggest infrastructure barrier to exports. In Poland poor telecommunications was a more frequently cited obstacle than any other, including exchange rates and the instability of the banking sector.

CIT Research, a London communications consultancy, estimates the cost of providing Russia and eastern Europe with the same density of exchange lines as Spain has today – 35 per 100 people – at \$120bn, or \$14.3bn a year if it were spread equally from 1992 to 2000.

The Spanish target, a rough yardstick, is far beyond the medium-term reach of most countries in the region. According to CIT, if the telecoms growth rate of 18.81% were sustained, only the Baltic states and Bulgaria would reach the Spanish target by 2000, while Russia would end the decade with 24 lines per 100, the former Czechoslovakia with 25, Hungary 20, Ukraine 18 and Poland 14.8.

To reach 35 per 100, Poland needs an extra 10m exchange lines, at a cost of about \$20bn. Last year, according to BIS Strategic Decisions, a UK consultancy, only \$1.3bn was invested, barely half the funds needed. To put the figures in perspective, telecoms investment in the UK will amount to about \$8bn this year, enhancing a network that already provides 45 lines per 100 people.

Western private sector capital has so far played a negligible role in eastern Europe telecommunications. There are some joint ventures between eastern and western operators, but few are in wireline services and they constitute a very

small proportion of total investment so far," says CIT.

Criticism of international lending institutions is widespread, and not just in the east itself. "Investment is falling drastically short of necessary levels," says Mr Andrei Bande, president of Ameritech International, the US operator. He claims that, since the 1980s, the World Bank has lent barely \$5bn on telecommunications projects worldwide and that only 2 per cent of its current lending is for telecoms, down from 3.6 per cent two years ago.

Between them, the European Investment Bank and the European Bank for Reconstruction and Development have so far lent barely \$1bn for telecoms projects in eastern Europe in the past two years.

The World Bank should look upon central and eastern Europe as it looked upon western Europe and Japan in the years immediately after the second world war," says Mr Bande. He would like to see the establishment of an international body, called "Worldtel", exclusively targeted at telecommunications development.

The World Bank and the EBRD reject the criticism.

"What we need is not Worldtel but greater private sector involvement," says Mr Edward Wyllie, senior infrastructure project manager at the EBRD. "Our job is to create the conditions for that – particularly by promoting an appropriate legal framework and pioneering new financial instruments."

Even if Worldtel were established, its financial contribution to eastern Europe's telecoms could only be modest. BIS estimates that only about 10 per cent of the funds needed to upgrade the region's telecoms could reasonably come from the multilateral lenders; the rest would have to come from internal sources (55 per cent) and from foreign direct investment (30 per cent).

Increased internal revenue will have to be generated largely by reforming tariff and staffing structures to reflect costs. Faced with strong politi-

## Eastern Europe's telecommunications



	Main lines 1991 (mln) (mln)	Main lines required to reach 35 per 100 people (mln)	Cost* (\$bn)	Cost** per main line
Baltic states	1.8	1.07	2.14	0.24
Bulgaria	2.3	0.96	1.91	0.22
Russia	22.0	31.15	62.29	6.22
Ukraine	8.0	10.03	20.05	2.22
Czech Republic/Slovakia	2.5	2.95	5.90	0.65
Hungary	1.1	2.54	5.08	0.57
Poland	3.6	9.86	19.96	2.22
Romania***	2.4	5.78	11.65	1.25
<b>Total</b>	<b>43.7</b>	<b>84.48</b>	<b>126.88</b>	<b>14.22</b>

\* Assumes an average cost of \$2,000 per main line. \*\* From 1992-2000 inclusive in order to reach 35 by end 2000. \*\*\* Actual target - 25% penetration by 2000

Source: CIT Research

cal pressures, progress on both fronts is slow. Across the OECD, the average ratio of installed lines to employees is 120; in eastern Europe it is between 30 and 50. On tariffs, the picture is more mixed. Russia, for instance, has deregulated prices; but with inflation rampant, revenue is far below that needed to fund expansion.

Private privatisations of the region's state-controlled telecoms operators is the most likely source of substantial inward investment – supplemented by franchise contracts for new data and cellular mobile networks, and perhaps also for mobile network expansion.

The three phases are evident in the development of the region's cellular mobile networks. In most countries, the first generation of cellular networks was provided by single joint ventures between state and foreign operators. By contrast, competing concessions are being offered for new digital networks constructed to the pan-European GSM standard. For entrepreneurs prepared

to pay premium rates, mobile and satellite links are developing fast. However, for mass telecommunications at affordable prices, expanding the basic fixed network is the overriding priority. In that sphere, progress towards Mr Jonscher's second and third phases of joint ventures and privatisation is painfully slow in most countries.

Ideological opposition to privatisation and liberalisation remains strong. At a recent FT conference, Mr Krzysztof Kilar, Poland's telecommunications minister, said the (now interim) government had just "started to think" about privatising part of Polish telecoms. He expressed deep scepticism as to the value of competition in basic network provision. "Surely it is obvious that costs will be lowest in high-capacity systems in the hands of a single operator," he said.

Privatisation is proceeding in Hungary, along with provision for licensing 56 regional competitors to the former monopoly. Thirteen overseas operators have submitted proposals to take a stake in the Hungarian company, including several leading west European and US operators.

But even if the rest of eastern Europe follows Hungary's lead, the source of future inward investment is problematic. Companies with a total capitalisation of \$50bn are expected to come to market over the next three years in the Asia Pacific region, where telecoms expansion is riding on the back of buoyant economies. Then there is western Europe itself, where a privatisation avalanche starts in 1995-96 with the sale of Deutsche Telekom.

"We are facing a real shortage of capital to get the industry moving in eastern Europe," says Mr David Wheeler, a corporate finance director at Lehman Brothers, the merchant bank. "It is not just rural floatations: successful privatisations in eastern Europe will need dedicated strategic partners, and they are in increasingly short supply." Deutsche Telekom has a particularly strong interest in the region, but with a DM70bn (\$40.8bn) bill for modernising the network in the eastern German Länder, it has little spare cash.

If that seems unduly gloomy, the Asia Pacific region might offer an alternative model. There, economies took off and advanced telecommunications are following. Alas, there is no sign of a take-off of any kind in eastern Europe – with or without the telephones.

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## Greater beneficiaries of Uruguay round

From Mr Lucien Peters.

Mr. Rather than fixing a new and arbitrary 1 per cent fluctuation band for most ERM currencies, ERM members might have been better off considering a mechanism that allows for both market forces and flexible excess control.

This snake would let market forces act quite freely, while also allowing for central bank intervention each time the boundaries or the flexible band are approached or touched. This way there would hardly be any need for periodic re-sets of rigid thresholds.

Lucien Peters,  
1-3444 Canach, Luxembourg

(calculated for a uniform period of time) of each exchange rate. The boundaries for this band could be set at one or more standard deviation of each currency couple.

This snake would let market forces act quite freely, while also allowing for central bank intervention each time the boundaries or the flexible band are approached or touched. This way there would hardly be any need for periodic re-sets of rigid thresholds.

On the basis of the DUNKEL Draft settlement, the Overseas Development Institute in *The Gatt Uruguay Round: Effects on Developing Countries* has estimated that the effects from these net export gains alone would be at least 3 per cent of the value of their exports (equivalent to \$25bn), and could well be twice that. These figures in turn could be doubled by effects from the income gains to their industrial trading partners, and the

wage advantage for export production over local markets is probably even greater for them.

This explains why so many developing countries are participating fully in the Uruguay round negotiations for the first time.

They have viewed the recent US-EC stand-off on agricultural protection with irritation at being treated as bystanders at what they hope will be a feast for all.

Adrian Hewitt,  
Sheila Page,  
Overseas Development Institute,  
Regent's College,  
Inner Circle,  
Regent's Park,  
London NW1 4NS

## Among top 10 for equality

From Ms Lesley Abdela.

Sir, One further invaluable thing Robert Horton will bring with him to Railtrack ("Hatchett honed to a softer point", July 31/August 1) is a solid commitment to equal opportunities. From interviewing him at BP for the European Commission video, "The glass ceiling breakers", I'd rate him in my list of top 10 males in industry, along with BT's Ian Vallance, who really believe companies will be more successful if women are treated, trained and promoted on equal terms with male colleagues.

Lesley Abdela,  
The Lodge, Conocchio Manor,  
Wiltshire SN10 3QZ

that will lead to Bank financing. And unless such issues are resolved as part of a concrete project, they simply result in theoretical discussions.

To question this approach, and suggest that the EBRD be organised by countries, with a country or sector strategy determining what the Bank does, seems reasonable. But it is not. The private sector and the market work in their own way to allocate resources and reward risk and entrepreneurship.

Communist countries allocated resources through a central plan based on country and sector strategies. This didn't work for them, so why should it work for the EBRD? Andrew Klinoff,  
18 Bloomsbury Terrace,  
London SW1

## FINANCIAL TIMES

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Wednesday August 4 1993

## After franc fort a franc float

**THE FRENCH** government has reason to feel aggrieved at Europe's weekend reversion to dirty floating exchange rates. Some combination of Belgian, Danish, Dutch and German opposition to the temporary departure of the D-Mark from the exchange rate mechanism, and the clearly second-best adoption of very wide ERM bands, has forced France to sanction what appears to be an implicit and politically embarrassing franc devaluation. But the new soft ERM does now give the French government the freedom to deliver what its economy desperately needs: a substantial cut in interest rates. If the benefits of the last 10 francs for years are not to be squandered, it should take the opportunity.

To do so, France must first recognise that the useful life of the *franc fort* policy – designed to secure low inflation by tying the currency tightly to the D-Mark – has passed for now. This is not to suggest either that the *franc fort* policy has failed or was misconceived – quite the reverse. France currently has an inflation rate half that of Germany and, more significantly, a marginally lower interest rate on its long-term government bonds. France is now paying to Germany the highest compliment: a future which surpasses the teacher's own abilities, a fact that may disconcert the Bundesbank president, Helmut Schlesinger.

Moreover, France has used the *franc fort* years to amass sizeable gains in competitiveness. The franc has appreciated by more than 6 per cent against a basket of European currencies since the beginning of 1987, when the last wholesale ERM realignment occurred. But consistently low rates of wage inflation relative to its competitors have more than offset any loss in competitiveness from this nominal appreciation. French industry thus finds itself, despite the appreciation of the past nine months, in a much stronger competitive position than when the policy began.

## D-Mark appreciation

But the *franc fort*'s success, combined with the wayward behaviour of Germany since unification, has made the policy increasingly inimical to French interests. Germany's need to shift resources from west to east, the government's fiscal profligacy, and the resulting shift to a current account deficit, have required the D-Mark to appreciate and German interest rates to rise. But the combination of the hard ERM and France's stubborn resistance to a D-Mark appreciation, have trans-

mited excessively high interest rates and an unnecessary recession across Europe. The success of the *franc fort* policy in reducing French inflation meant that short-term real interest rates became ever more painful, and ultimately unsustainable.

Mercifully, for French companies, banks and consumers, the French government now has the flexibility to re-orientate its distorted economic policy. The priority for the French government must be to ensure that it can return, as soon as possible, to economic growth with low inflation.

## Cut rates

First, the government must cut short-term interest rates by at least 2 percentage points. Every domestic inflationary indicator suggests that French monetary policy remains far too severe. Broad money growth, at 2.1 per cent over the past year, is too slow to sustain a recovery, while three-month money market interest rates of 7 per cent mean that the yield curve remains inverted. Consumer price inflation is less than 2 per cent a year and wage inflation fell to an annual rate of 2.6 per cent in the second quarter, its lowest level in more than a decade.

Second, the French government must consolidate its reputation for low inflation. By accelerating changes at the Bank of France that can entrench the bank's nominal independence, and explaining how domestic monetary indicators will be monitored, it can demonstrate its commitment to keeping inflation low.

Third, France should accept that it cannot rejoin Germany in a system of narrow bands (even in a reformed ERM) until the latter's inflationary and fiscal problems are under control. Rejoining before German interest rates have fallen substantially would not be consistent with price stability in France.

What the government must not do is attempt to keep the *franc fort* policy alive by trying to shadow the D-Mark in its old ERM bands. That would mean resisting the interest rates French industry desperately needs, and, perversely, may well increase the chances of the French franc falling much further and make the politics of an eventual return to a hard ERM more difficult. Economy minister Raymond Barre was right to say early on Monday morning that franc stability, both domestically and on the foreign exchanges, would be the priority for French monetary policy. Both objectives imply that the *franc fort* policy should be mourned and then, for a period, forgotten.

## Asia and the global village

ON THE streets of Kuala Lumpur, it is impossible to buy newspapers from neighbouring Singapore. In Singapore, a self-styled hub of global communication, there is a parallel ban on selling newspapers from Malaysia. Both countries have shouldered their way to the front among developing nations in terms of growth and rising income levels. But their governments – though they are vying with each other to host regional media centres – continue to take fright at the flow of information which, they fear, could in some way destabilise them. They are jumping at shadows, particularly when they rail – as Malaysia's prime minister did yesterday – against the spread of satellite television.

Singapore's government has mostly managed to keep the lid on many kinds of behaviour it regards as anti-social – including satellite television – partly thanks to enviable success in delivering higher standards of living, and partly because of its compactness. In this haven for business, the editor of the country's own leading business newspaper has run foul of the law for publishing a quarterly gross domestic product growth estimate before its official release. The government's action this week to limit the circulation of the *Financial Times*, is but the latest in a string of actions against foreign media organisations.

## Totalitarian governments

In the rest of the world, however, government attempts to control information have long been exposed as futile. The lesson of the ex-Soviet countries is that in the end, even totalitarian governments could not curb the use of the *satellite fax machine* and the incursions of foreign broadcasters.

In Asia, the proliferation of satellite dishes in countries which restrict their sale – Malaysia, Indonesia and China – underlines the growing difficulty of controlling choice when rising living

**A**t 7.30 yesterday morning, UK banks crossed a threshold. National Westminster Bank reported the first fall for three years in its debt provisions. The bad risks taken by the clearing banks in the late 1980s are finally starting to recede into history. Yet banks are not just looking back on the recent past with relief; they are also vowing never to expose themselves to the same degree of danger again.

Risk is at the heart of banks' traditional business. They lend money at rates of interest, taking the risk of default. But the boom of the late 1980s and subsequent recession taught them a harsh lesson: they had exposed themselves to far greater risks than they realised. Banks' share prices are now trading at a 15-year high relative to other industries, partly because investors believe their earnings will not be allowed to swing so wildly again.

The fluctuation in earnings between the late 1980s and now led to banks' capital being eaten away when they started sustaining losses on lending. At the same time, lending margins were reduced by competition and large companies borrowing money on the capital markets. Banks have concluded that they must find ways of making money other than simply lending it, because the old margins on lending do not cover risks adequately.

The initial response has been to diversify into operations which produce fees and commission rather than interest. In retail banking, this means selling life insurance and other financial products. On the corporate side, it means capital markets and securities operations. But underlying this is a questioning of whether banks should carry on lending money under the same conditions as in the past.

The most extreme reaction to the emergence of unforeseen risks would be to stop lending completely. US banks such as Bankers Trust have been cutting down the number of loans they hold on their balance sheets, while seeking new trading income. It would be near inconceivable for UK clearing banks, with their huge range of retail and wholesale businesses, to stop lending. But it is quite likely that they will increasingly avoid lending that carries higher risk.

Bankers insist, however, that they will not retreat. "If we were not going to take any risk, we could just buy US treasury bills and not employ anyone," says Mr Richard Goetz, National Westminster's chief financial officer. But others admit that there is at least temporary caution. "Banking got a momentous shock in the 1980s, and it takes time to recover," says Mr John French, head of risk at HSBC Group.

Banks face a harder task than just recovering their nerve. There are several ways in which business may be riskier than in the past. One is that lending mistakes will not be nullified by asset price inflation: a

## The very model of a modern risk

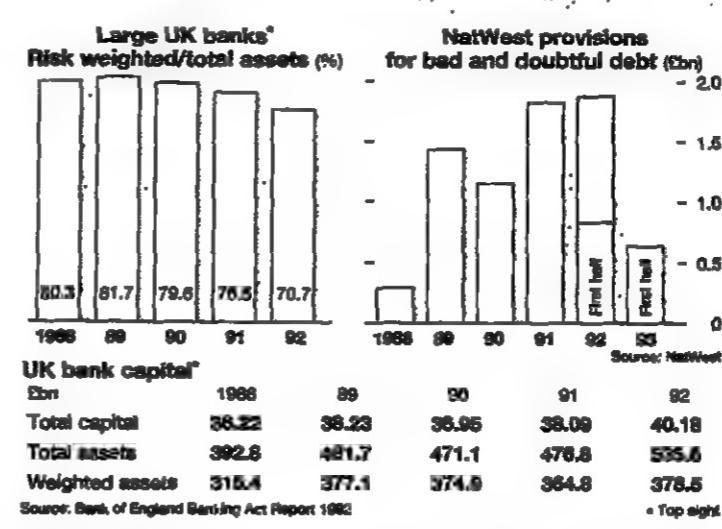
John Gapper on efforts by UK banks to ensure capital is allocated to operations with the best real returns

rise in the value of the underlying security, such as property, will not bail out debtors. A second is that the growth in the use of derivatives – new financial instruments like currency swaps may increase risks such as exposure to other traders.

More broadly, banks are increasingly operating in an open environment in which their mistakes are exposed to both public comment and regulatory punishment. Mr Mervyn Peppell, head of risk management at TSB Group, says the bank treats compliance and image as elements of risk. "The reputation of a business like ours is very important because you cannot sell products to customers if you have a poor reputation," he says.

Faced with these challenges, banks are now trying to devise methods of better assessing risk.

They are taking a lead from



managers to encounter difficulty applying the results of an analysis.

The range of activities in a large British bank is such that it is extremely hard to compare them. "Our trading operations may have nice mathematical tools to manage risk, but we have no means of comparing the profitability of sterling swaps to mortgages, or US credit cards," says Mr Goetz of NatWest.

In addition, banks may lack sufficiently reliable data to judge the risks of lending. Trading in securities and capital markets is rapid enough to produce a store of data, and credit risk is governed by long-term economic cycles. Few banks have data going back far enough. And their most recent information has been drawn from the extreme and probably atypical economic conditions of the late 1980s.

The second problem of introducing risk analysis is practical. Dealers may understand the notion of trading positions based on limited allocations of capital, but such a way of working is alien to lending managers. Mr French says HSBC has not adopted such measures

because they are unlikely to be understood well enough to be useful. "You can produce the most sophisticated measures going, but if your people do not comprehend them, they are no good," he says.

Mr Martin Crutenden, head of risk management at Lloyds Bank, argues that VaR models do not suit big retail banks. Models may lend direction, but they are not a means of running operations. "The only area of operations where we feel the need for that degree of analysis is our treasury," he says. At the branch level, he believes there is "no substitute for a manager's intelligent knowledge of the customer".

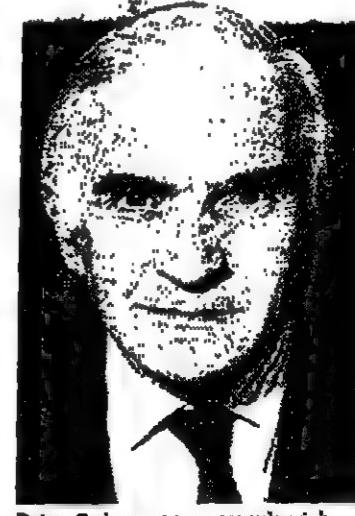
Yet whether risk models are used is not the most important question. More vital is how banks' behaviour will be changed by their general sense of increased risk. They have already shown signs of trying to reduce their exposure. Banks' assets are weighted according to how risky they are thought to be, and the ratio of risk-weighted assets to total assets has fallen from 80 per cent to 70 per cent over the past five years.

**S**o although balance sheets have not contracted, higher-risk assets such as commercial loans have shrunk as a proportion of the total. As banks enter a period of limited lending growth, a continuing shift in the mix of assets could result in real cuts in some forms of lending. The most obvious targets would be lending to small businesses on which bad debts have been high, and some industrial sectors such as construction.

Bankers resist such a suggestion. "Of course our managers who have had their fingers burnt do not forget it easily, but our job is to manage risk, not to avoid it," says Mr John Davies, deputy chief executive of Lloyds. Yet there are reasons beyond the strict logic of risk management for bankers to seek forms of lending which avoid the extremes of high profits in good times, and heavy losses in the odd bad year.

The risk models may find nothing wrong with holding a mix of assets which produces such high returns in most years that it offsets exceptional losses, but neither bank investors nor executives are likely to agree. The high share prices enjoyed by banks at the moment have emerged because fund managers believe that banks have started to even out the old cyclical swings in earnings that used to plague them.

Banks are therefore likely to prove cautious about simply ploughing back into high-margin and high-risk lending, such as property, that attracted them so disastrously in the past. Avoiding such risk may please bank shareholders, but it will have unknown effects on the financing of economic recovery. Banks may have crossed a threshold yesterday, but the customers who come to them for loans could come to regret the achievement.



Brian Quinn: a more complex job

do carry a higher risk of sudden catastrophic loss, which would affect depositors. The Bank has its own reasons to encourage banks to turn away from riskier lending with higher cyclical losses.

## No time to relax

**O**n the face of it, there could hardly be a more comfortable time to be a banking supervisor. The attempt by banks to reduce their levels of risk from the recklessness of the late 1980s should simplify the task of the Bank of England. Rather than having to rein in the banks, it could theoretically enjoy a spell of peace and quiet as they start to assess capital and spur the poor lending of the past, writes John Gapper.

It does not appear that way to Mr Brian Quinn, executive director of banking supervision.

His task under the 1986 Banking

Act is to protect depositors' money.

He can thus afford not to interfere,

even if a bank has grown too

expansive and is building up excess

capital. "We are here to protect the

depositor. If a bank chooses to

become overcapitalised then so be it.

That is a commercial decision."

Yet his job is becoming more

complex, for several reasons:

Derivative products, such as

interest rate swaps, may help

reduce the obvious balance sheet risks faced by banks, but they raise other, less quantifiable risks, such as credit exposures to the other parties involved. This means that the chance of a catastrophic loss that could affect the financial system could be increased by the banks' efforts to avoid smaller losses, about which the Bank is sanguine.

As banks review past risks, they may also shift capital from promising businesses, such as private banking, at the same time. This could reduce their profitability: margins would fall as they compete with each other. The central bank is the only body that can see where they are all heading at once.

"One of our strengths is that we know when everyone is coming in here at the same time talking about the latest fad," Mr Quinn says.

The Bank now faces demands to

judge complex models of risk

intended to help allocate capital. This could mean that it would be approving an approach to banking, rather than just checking banks' safety. Mr Quinn regards the approval of models as little better than deciding on loans. "Judging models is very close to judging credits, and that is the bank's job, not ours," he says.

Indeed, Mr Quinn insists that the Bank's monetary role is irrelevant. "That does not come into my task. If I see from examining banks' books that asset growth will be slower, I do not bring any pressure to bear to alter that," he says. He has views, however, on the inadvisability of banks cutting off lending to particular sectors just because they have previously priced such lending inadequately.

The lesson is not that you should stay away from property, but that you should analyse it, and price loans properly," he says. Nonetheless, the severe swings in profitability in some forms of lending

do carry a higher risk of sudden catastrophic loss, which would affect depositors. The Bank has its own reasons to encourage banks to turn away from riskier lending with higher cyclical losses.

that he hoped it would be unnecessary. As a Republican candidate then? "That would be up to them."

All in all, as Clinton's campaign strategist James Carville remarked, Perot would have been better off in church last Sunday.

## Media morsels

■ A couple of weeks ago Observer highlighted an apparent correlation between the financial performance of media-buyer Aegis and the type of refreshment it serves up at its agos. The fancier the comestibles, the better the results – and vice versa.

Now B&B Media Services – one of Aegis's many children – has picked up the largest media-buying account to change hands so far this year. Rankin Howis McDowell's annual advertising spend of £15m.

Given the brands within the RHM portfolio – Bisto gravy, Paxo stuffing, a host of Chinese and Indian chutneys and sauces, and Mr Kipling's ready-made cakes – Observer feels slightly queasy at the thought of what kind of fare will be dished out at Aegis's next presentation.

## Sunday disservice

■ Former presidential hopeful Ross Perot should stick to chat shows. If anyone still thinks the jowly millionaire holds promise, they were not listening to his grilling on last weekend's "Meet the Press".

Repeatedly quizzed by journalists over his plans to slash health spending, Perot claimed he had left his "very detailed list" at home. He would have brought it had he

been asked, he wailed, as the Wall Street Journal reminded him this was not "some piddling little detail", but over half of his total proposed spending cuts.

Just stopping short of making history by becoming the first guest in 46 years to walk off the show, Perot tried to turn the tables.

"Washington doesn't keep books.

It's like flying blind in a 747 down

on the deck, wide open through the mountains at night in the fog."

splittered the one-time master of the sound bite.

When someone politely enquired

whether Perot planned to stand again in 1996, the Texan replied

Birdman competitions clash next Sunday.

To win, entrants must launch themselves off a ramp on the two towns' respective piers and "fly" under their own power across the sea. Competitors can use wings, skateboards and mountain bikes to assist their take-off. Bognor Regis has hosted the event for the past 21 years and was the site of last year's record flight of 86.4 metres.

However, a predator has appeared on Bognor's horizon. Eastbourne, a bigger rival, threatens to swoop off with many of the 160,000 visitors who attend the high point of Bognor's tourist season.

Eastbourne's excuse is that its Birdman competition is just one of nearly 50 events taking place in a five-day air festival.

"I think Bognor is quackers to get upset," says Eastbourne marketing chief Tony Clarke – which is a rather more polite version of the alleged last remarks of King George V, the man who gave Bognor its Regis, on being told that he would soon be well enough to visit his favourite seaside resort again.



# FINANCIAL TIMES COMPANIES & MARKETS

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Wednesday August 4 1993

13

INSIDE

**Canadian Pacific hit by write-down**

Canadian Pacific, the transport, resource and property group, yesterday reported a disappointing second-quarter profit of three cents a share, after a five cents a share write-down for Laidlaw, the waste management affiliate. However, CP remained firmly in the black for the first half. Page 14

**Calling planet earth**



The world's biggest private sector aerospace project - called Iridium - has secured the first stage in financing for its \$3.4bn satellite-based global mobile telephone network. Iridium will launch 66 telecommunications satellites and Motorola, the project's originator, will make mobile telephones for the network. Page 14

**VW may not break even**

Volkswagen's group chairman, Ferdinand Piëch, has moderated recent claims that the car group would break even or possibly show a profit this year after heavy losses in the first half. Volkswagen will not reach its break-even target if turnover falls by more than 5 per cent, Mr Piëch said yesterday. Page 15

**UK power group's bond foray**

National Power, the UK's largest electricity generator, has embarked on a programme of international expansion as its domination of the UK market widens. Yesterday it made its first foray into the sterling convertible bond market with a £250m offering. Page 15

**Quarry group restates its losses**

A review of accounting policies at Stavros Group, the UK quarry products company, has revealed that full-year losses were understated by millions of pounds. The review, carried out by accountants Ernst & Young, was announced in July, when the two Abdallah brothers, who had controlled the company since 1989, resigned as executives. Page 17

**Yorkshire Chemicals hits back**

Yorkshire Chemicals, the UK's oldest chemical firm, is moving-like race away from its downturn yesterday after fears about the extent of its downturn in Europe. The company dampened speculation by indicating that it was expecting at least a 20 per cent increase in profits this year. Page 19

**Room for Indian steel expansion**

The Indian steel market offers "extinct long-term growth potential", according to a report by Lehman Brothers in London. There is a wide spectrum of investment opportunities, with two dozen publicly-listed steel companies. Back Page.

**Market Statistics**

	28	London share service	22-23
Benchmark Govt bonds	15	Life equity options	18
FT-A indices	15	London bank options	18
FT-A world indices	Back Page	Managed fund service	24-25
FT fixed interest indices	15	Managed funds	24-25
FT/MSM int'l bond index	15	New int'l bond issues	16
Financial futures	15	World commodity prices	23
Foreign exchanges	28	World stock mkt indices	28
London recent issues	18	UK dividends announced	17

**Companies in this issue**

AJ Archer	Mersey Docks & Harb
AT&T	Mitsui
Aubrey Scotland	Motorola
Alcatel	Motown
Alfred-Lyon	National Power
Archer (AJ)	National Westminster
BT	National Telecommunications
Bass	Network Telecom
Bayer, Vereinigte	Opel
Bayer-Schering	Open Entertainment
CU Environmental	Oscars Estates
Canadian Pacific	Pacer Systems
Capita Group	Philips
Courtaulds Textiles	Queen's Moat Houses
Coventry Bid Soc	Rather
Creditanstalt	Repsol Uefic
Deutsche	SGTC Sub Systems
Excalibur	Selectiv
Farmfond	Shawmut Computer
Fisher (Albert)	Skipper Bid Soc
GEC	Skoda
Green Property	Stamic
Heath (CE)	Starmic
Hughes Aircraft	TR Pacific Inv Tst
Imperial Morris	Unilever Int'l
Irris	UniCron
Investor	Unigroup
Kepco	Vickers
Law Debenture	Volkswagen
Levi's	Woodhead (Joseph)
Lloyds	Woolcombers
McDonald's	Yorkshire Chemicals

**Chief price changes yesterday**

FRANKFURT (DM)	PARIS (FF)
Rhees	1355 + 15 ASI 812 + 19
Colgate-Klorane	1355 + 15 Delta Ming Co 301 + 95
Douglas Hg	1405 + 15 Sandoz 921 + 16
Ernst	399.8 + 14.5 Sonopress 660 - 21
Hornet	2303.5 + 12.5 Sompo Japan 1000 + 35
Prosser	414 + 14 Standard Lyonnaise 655 - 25
Fellas	905 - 10 Thomas C S F 1822 - 53
Bar & Berger	TOKYO (Yen) 1822 - 53
NYC/NYSE (US)	Times 3200 + 120
Rhees	739 + 14 Denby (Japan) 927 + 10
Alcos	790 + 15 Denby (UK) 927 + 10
Caterpillar	790 + 15 Sandoz Realty 767 + 50
Ind	2074 + 15 Yokohama Land 1180 + 50
Int'l Power	614 + 15 Pallas 1050 - 10
Radio	12 - 15 Hitachi Sales 818 - 24
Chips Brand	1421.5 + 14 NEC/Hitachi 614 - 10
UAL	1421.5 + 14 NEC/Hitachi 614 - 10
New York prices at 1230.	
LONDON (pence)	
Rhees	51.165 305 + 14
Alcos	59 + 4 Dentyl Family 305 + 5
French Cncl	138 + 24 Vaseline 65 + 5
Hornet Chem	210 + 5 Faust 78 - 7
Kosher	625 + 44 AF Inds 78 - 7
Laporte	625 + 13 Barbas 77 - 7
Harwest Bank	5107 + 13 Midland & Scott 1050 - 10
Property Int'l	147 + 10 National Power 320 - 11
Prudential	147 + 10 National Power 320 - 11
Redcar	42 + 5 Standard Corp 145 - 23
Rexco Oil	124 + 8 Varta Drives 329 - 10
Ricardo	135 + 8 Varta Drives 329 - 10

## Austrian bank to sell holdings after 77% leap

By Ian Rodger in Vienna

CREDITANSTALT-Bankverein, Austria's second largest bank, has achieved a substantial recovery in profits in the first half and plans to sell off most of its industrial holdings.

In last year's group balance sheet, its investment portfolio was valued at Schfl24.3bn (\$2.62bn).

Mr Guido Schmidt-Chiari, chairman, said the 77 per cent jump in first-half pre-tax profits to Schfl23bn was mainly due to good trading results, cost cutting and an exceptionally weak first half of last year. He promised at least a partial restoration of the bank's annual dividend after last year's 60 per cent cut.

The bank, which was the subject of an unfriendly takeover bid last spring, hoped that at least some of the Austrian government's controlling shareholding could soon be placed with institutional investors.

The bank said its net interest and fee income grew only 8 per cent in the first half to Schfl5.6bn as the margin on chipping business was by and large unchanged. However, operating expenses grew only 1.1 per cent to Schfl4.4bn.

Mr Schmidt-Chiari was confident that the operating result for the year would be considerably higher, thanks to the rise on the stock market and improving interest spreads.

He cautioned that provisions for bad loans, while notably lower than last year's Schfl5.66bn, would weigh on performance.

The bank said the dividend for 1993 could be increased from last year's 6 per cent.

Mr Schmidt-Chiari: restore dividend

Creditanstalt shares have been among the strongest and most active on the Vienna bourse this year.

The chairman said that following the self-off of industrial holdings, the bank would retain only minority stakes of strategic value.

Mr Peter Sapo, head of equity research at GiroCredit in Vienna, estimated that the unquoted surplus value in Creditanstalt's industrial portfolio was about Schfl1.5bn. He suspected that the disposals would take at least five years, with some sales raising concern about foreign participation.

At the end of 1992, Creditanstalt held, among other things, 74.3 per cent of Semperit, the tyremaker; 71.2 per cent of Steyr-Daimler-Puch, the motor group; 72.5 per cent of Treibacher Chemische Werke; 63.8 per cent of Universale Bau, the construction group; and 59.4 per cent of Wienerberger Baustoffindustrie, the building materials group.

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Mr Schmidt-Chiari: restore dividend

## NatWest gains as UK recovery relieves bad debt

By John Gapper, Banking Editor

NATIONAL Westminster Bank yesterday disclosed a sharp fall in provisions against bad and doubtful debts in the first half of the year as the recovery in the economy started to relieve bad debt in the south of England.

NatWest's bad debt provisions of £241m were 23 per cent down on the £262m charged in the same period last year, and 36 per cent down on the £295m provided in the second half. New provisions fell by the largest percentage in the south.

The bank's pre-tax profits rose £421m, against £211m, despite making an exceptional £159m provision against the decision to pull out of retail banking in France and Australia. It expects to recover little of a £135m investment in France.

The most profitable sector was NatWest's corporate banking and securities arm, NatWest Markets. It made pre-tax profits of £253m, up from £141m, lost in the same period last year, and 36 per cent down on the £295m provided in the second half. New provisions fell by the largest percentage in the south.

The bank's ratio of core tier 1 capital to risk-weighted assets stayed at 5.5 per cent, although it rose from 5.2 per cent at the end of 1992 helped by a £250m preference share issue and a £1.7bn fall in risk-weighted assets.

Lord Alexander, chairman, said the recession had dominated results for three years, but the

economic background was now "improving, albeit modestly and patchily".

The bank raised its interim dividend by 4.5 per cent to 8.4p after earnings per share went up from 8p to 12p.

Mr Derek Wanless, chief executive, said there had been a lack of demand for all forms of lending except mortgages. Lending in the branch network fell by £2.1bn, although UK mortgages rose by £1.2bn to £10.2bn.

The bank's net interest margin on loans fell from 3.2 to 2.8 per cent because it took on lower margin assets in treasury operations. The fall in base rates narrowed the gap between variable rate lending and retail savings.

Non-interest income rose by 14 per cent to £1.5bn, taking it to 46 per cent of total operating income of £3.45bn, against £3.17bn.

The bank's new life insurance subsidiary NatWest Life contributed £21m to profits, while the mortgage operation National Westminster Home Loans increased pre-tax profits from £20m to £35m.

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economic background was now "improving, albeit modestly and patchily".

STC Submarine Systems to Alcatel, the French telecommunications equipment supplier.

BT believes the sale of STC Submarine Systems will reduce competition in the undersea cable market.

BT is also concerned that the disposal could make it unduly reliant on AT&T, the largest North American operator and equipment supplier.

As an international operator, AT&T is in increasingly fierce competition with BT. AT&T's

manufacturing arm is one of only four leading suppliers of long-distance undersea cables: if the sale goes ahead, it will be one of only three.

As yet, the UK's Department of Trade and Industry has only consulted BT informally. It is awaiting a decision from the European Commission's competition directorate on whether the sales fall within EC or UK merger rules.

Either way, BT will oppose the deal on competition grounds. Mr Brian Raby, BT's procurement director, said: "Because of the developmental work necessary, buying cables means revealing more about forward intentions

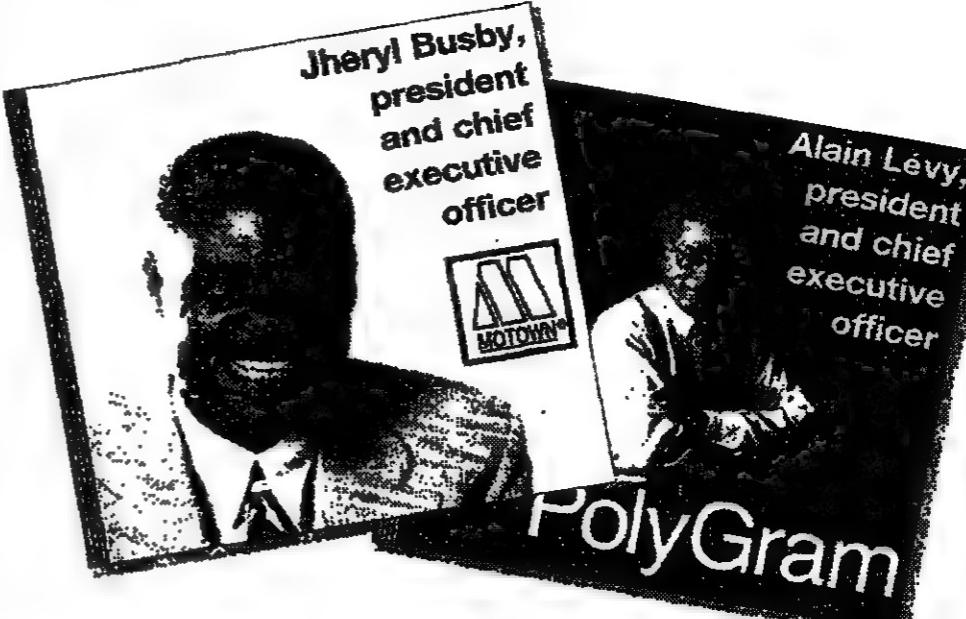
than we would like to give competitors."

STC estimates that it secured 23 per cent of the \$10.3bn long-distance undersea cable market between 1985 and the end of last year. With an estimated 37 per cent, AT&T was the market leader. Alcatel is believed to have taken 19 per cent and NEC and Fujitsu of Japan 18 per cent between them.

BT is concerned about the impact on prices if AT&T and Alcatel dominate the market. The company always seeks competitive bids for undersea cable contracts, and faces growing price competition for its international traffic.

Michael Skapinker and Ronald van de Krol explain the warm market reception for PolyGram's purchase of Motown

## Welcome note heard through the grapevine



*This announcement is neither an offer to sell nor a solicitation of an offer to buy any of these securities. The offering is made only by the Prospectus.*

New Issue July 1993

**4,500,000 Shares**

**Thermo Electron**

**Common Stock**

**Price \$57.00 Per Share**

**1,500,000 Shares**

**NatWest Securities Limited**

**Lehman Brothers International**

**Cazenove & Co.**

**Daiwa Europe Limited**

**Credit Lyonnais Securities**

**Lazard Brothers & Co., Limited**

**Robert Fleming & Co. Limited**

*This tranche is being offered outside the United States.*

**3,000,000 Shares**

**Lehman Brothers**

**NatWest Securities Limited**

**Bear, Stearns & Co. Inc.**

**Cowen & Company**

**Goldman, Sachs & Co.**

**Merrill Lynch & Co.**

**Nomura Securities International, Inc.**

**PaineWebber Incorporated**

**Robertson, Stephens & Company**

**Smith Barney, Harris Upham & Co. Incorporated**

**First Albany Corporation**

**Adams, Harkness & Hill, Inc.**

**Cleary Gull Reiland & McDevitt Inc.**

**Fechtor, Detwiler & Co., Inc.**

**Kirkpatrick, Pettis, Smith, Polian Inc.**

**Needham & Company, Inc.**

**Raymond James & Associates, Inc.**

**H.G. Wellington & Co. Inc.**

*This tranche is being offered in the United States.*

**The First Boston Corporation**

**Daiwa Securities America Inc.**

**Hambrecht & Quist Incorporated**

**Montgomery Securities**

**Oppenheimer & Co., Inc.**

**Prudential Securities Incorporated**

**Salomon Brothers Inc**

**UBS Securities Inc.**

**Josephthal Lyon & Ross Incorporated**

**Robert W. Baird & Co. Incorporated**

**Brean Murray, Foster Securities Inc.**

**Crowell, Weedon & Co.**

**Fahnestock & Co. Inc.**

**Gilford Securities Incorporated**

**Legg Mason Wood Walker Incorporated**

**RAS Securities Corp.**

**The Robinson-Humphrey Company, Inc.**

**Wheat First Butcher & Singer Capital Markets**

*This tranche is being offered in the United States.*

**Notice to the WARRANTHOLDERS of**  
**TOMOKU CO., LTD.**  
(the "Company")

**Bearer Warrants to subscribe for shares of common stock of the Company**  
Issued in conjunction with  
**U.S. \$70,000,000**  
**2% per cent. Guaranteed Notes due 1996**  
"Adjustment of Subscription Price"

**NOTICE IS HEREBY GIVEN pursuant to Condition 7 of the Terms and Conditions of the Warrants that as a result of the issuance of Yen 10,000,000,000 17½ per cent convertible bonds due 2000 by the Company on 2nd August, 1993 with the initial conversion price per share of Yen 759.00 determined on 23rd July, 1993, being less than the current market price per share of Yen 774.40 as at the date of such determination, the Company has adjusted the Subscription Price of the above-captioned Warrants as follows:**

1. Subscription Price before adjustment: Yen 546.00  
2. Subscription Price after adjustment: Yen 544.40  
3. Effective date of the adjustment: 3rd August, 1993 (Japan time).

**TOMOKU CO., LTD.**  
2-2, Marunouchi 2-chome,  
Chiyoda-ku, Tokyo 102, Japan

Date: August 4, 1993

**CAISSE FRANCAISE DE DEVELOPPEMENT**  
US\$100,000,000 FLOATING RATE NOTES DUE 2003  
Notice is hereby given that the Rate of Interest for the period August 4, 1993 to January 4, 1994 has been fixed at 5.125% and that the same will be payable on the relevant Interest Payment Date, February 4, 1994 against Coupon No. 2 in respect of US\$5,000 nominal of the Notes will be US\$130.97, and in respect of US\$100,000 nominal of the Notes will be US\$2,619.44.

August 4, 1993  
By Citibank, N.A., Issuer Services, Agent Bank

**CARIPLO**

US\$200,000,000

Floating rate depositary receipts 1994 issued by  
The Law Debenture Trust Corporation plc evidencing  
entitlement to payment of principal and interest on  
deposits with

Cariplo-cassa di Risparmio  
Delle Province Lombarde  
S.p.A., London Branch

Notice is hereby given that the  
receipts will bear interest at  
3.6375% per annum from  
1 August 1993 to 4 November  
1993 interest payable on  
4 November 1993 will amount to  
US\$91.34 per US\$10,000 and  
US\$912.36 per US\$100,000  
note

Agent: Morgan Guaranty  
Trust Company  
JPMorgan

Landes  
Kreditbank  
Baden  
Württemberg

US\$200,000,000

Subordinated floating rate  
notes due 2003

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## INTERNATIONAL COMPANIES AND FINANCE

## Ilva expects to cut losses ahead of partial sell-off

By Maig Simonian in Milan

ILVA, the Italian state-owned steelmaker, expects to cut losses to about L2,000bn (\$1.5bn) this year from L2,300bn in 1992.

Consolidated debts at the company, due to be split and partly privatised, amounted to about L7,500bn at the end of June, against L7,530bn at the end of 1992, according to Mr Piero Barucci, Italy's treasury minister.

Addressing a parliamentary committee, Mr Paolo Savona, the industry minister, said plans for the partial privatisation of Ilva, Europe's fourth-biggest steelmaker, could be ready by mid-September.

The group, controlled by the IRI state holding company, has

until recently been locked in a row with the European Commission, which had blocked a previous restructuring plan.

Last month, the Italian government and the commission reached a compromise. The commission extended its deadline for a new re-organisation plan in return for Italian commitments on swift privatisation and not writing off outstanding debts.

The latest scheme to split Ilva into two companies specialising in flat products and stainless steels respectively, is still at a relatively early stage.

IRI has given a mandate to Barclays, the UK banking group, to advise on selling the stainless steels (Terni) and pipes (Dalmine) subsidiaries.

## Donohue returns to black

By Robert Gibbons in Montreal

DONOHUE, a large eastern Canada newsprint producer controlled by the Quebecor publishing and printing group, returned to profitability in the first half with earnings of C\$8.3m (\$8.4m), or 23 cents a share, against a loss of \$1.3m, or 36 cents, a year earlier. Sales were up 13 per cent to \$286m.

Second-quarter net profit

was \$2m, or 5 cents a share, against a loss of \$3m, or 10 cents.

Newspaper and timber product shipments were higher with firm prices but pulp markets declined further. Lower interest rates and a lower Canadian dollar helped most of Donohue's production goes to the US.

• Canfor, a western Canada forest products group, earned C\$17.6m, or 60 cents a share, in

the second quarter, against a loss of \$9.1m, or 34 cents. Revenues were up 10 per cent to \$801m. First-half profit equalled \$1.17 a share, against a loss of 78 cents.

• Tembec, an eastern Canada special pulp and cardboard producer, had a C\$6.7m first-quarter loss, against a loss of \$4.3m. The loss for nine months was \$34m, against a loss of \$22.7m, on sales of \$777m, against \$222m.

## National Power in bond offering

By Tracy Corrigan in London

NATIONAL Power, the UK's largest electricity generator, yesterday made its first foray into the sterling convertible bond market with a £250m offering.

The deal is only the company's second offering in the international capital markets since its privatisation in 1991. The launch takes advantage of strong demand for sterling paper from continental European investors, fuelled by positive sentiment on sterling and by expectations that interest rates are set to fall.

Mr Brian Strickland, group

finance director, said the company planned to spend "about £10m on equity stakes in overseas power projects this decade". The company also hopes to have an opportunity to buy back some of the £250m of its debt still held by the government.

The 15-year bonds carry a coupon of 6% per cent and can be converted into ordinary shares at £42.33, a premium of 19 per cent to the market level of £33.64 at the time of pricing yesterday.

The bonds were quoted at 100%, a ½ point premium to their par issue price.

Mr Brian Strickland, group

## Bavarian bank lifted by bad loan provisions

By Andrew Fisher in Frankfurt

Meanwhile, discussions have taken place with a number of leading private-sector steelmakers on investing in the big Taranto and Novi Ligure works, which form the heart of the flat products

company. Yesterday, Dalmine, which is already quoted, announced that group pre-tax profits for the first six months of 1993 fell sharply. Sales rose to L613bn from L610bn.

The company, which is Europe's second-biggest producer of seamless pipes, claimed the result was highly creditable in view of the crisis in the industry. World demand for seamless pipes dropped 10 per cent in the first half, while demand in Europe and Italy fell 25 per cent and 30 per cent respectively.

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All figures are compared with half of the full 1992 result rather than with the actual January-June period.

This is because the bank has only adjusted last year's total profits, and not the interim results, in line with the new accounting procedures.

The bank said group profits from trading on its own account more than doubled to DM150m. Operating profits of DM150m. Operating profits of

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## COMPANY NEWS: UK

# Starmin restates loss and rescinds dividend

By Catherine Milton

**STARMIN** Group, the quarry products company chaired by Lord Parkinson, the former cabinet minister, yesterday said its previously reported full year losses had been understated by millions of pounds.

Instead of pre-tax losses of £8.06m, the company said losses totalled £11.9m in 1992. The proposed final dividend of 0.2p will not now be paid.

The change followed a review of the company's accounting policies, announced in July when the two Abdullah brothers resigned as executives. They had controlled Starmin since 1989.

The review, carried out by Ernst & Young at the new board's instigation, found that turnover should have been reported as £18.7m rather than £20.1m and losses per share 3.6p instead of 2.5p.

The board does not believe it

needs to amend the company's 1991 accounts, which were also scrutinised. In a statement the company said it was "conscious" of the need to "to establish a longer-term strategy for enhancing shareholder value". The company is understood to be trading at break-even now, but is making losses after interest payments.

The discrepancies hinge on profits having been booked on disposals which have now been reversed.

First, the company recorded a £1.4m profit following the sale of some assets and landfill facilities to Chepstow Environmental Services in December 1991. However, that deal fell through.

After CES pulled out, Jeniva Landfill, a private company, bought the assets, plus an additional quarry with a £100,000 net book value, and a £160,000 cash injection from Starmin. It paid for them in its own

shares, representing 35.5 per cent of its total equity. Starmin booked an extra profit of £250,000 on the sale of the additional quarry.

Starmin said a balance of £1.26m which had been recorded as "owing" from CES was never written off, while the £750,000 investment in Jeniva had been written down to cost of £430,000.

Second, Starmin bought Tamar and St Mary's, two plant hire companies, in March 1993, paying £300,000 in cash and £2.65m in the form of assets and land. It took a £1m profit on the "disposal".

The statement said: "Because of the inherent uncertainties in the valuations of the assets concerned it would be inappropriate to recognise any profits of this transaction."

The board also made an exceptional provision of £1.03m relating to non-core activities.

## Standard Life sells stake in lossmaking Excalibur

**STANDARD** Life Assurance has sold its 4.89 per cent holding in Excalibur Group, the precision engineering and jewellery company which last week announced annual pre-tax losses of £5.2m.

The disposal was made on the day Excalibur announced the losses and appointed Mr Arthur Church as chief executive. Standard is likely to have suffered a significant loss on the disposal of the 3m shares.

Although the shares closed

1.4p up on the day at 13p, Standard has held a substantial stake since 1981 when they traded at about 45p.

Mr Richard Griffiths, the chairman's brother who has relinquished the managing director's role in favour of a non-executive board position, announced that he had purchased 200,000 shares at 15.4p on Monday, bringing his total holding to 0.33 per cent. The shares last night closed 2.4p higher at 15p.

## Ossory ex-chief in £194,000 deal

**OSSORY** Estates, the property group which is in refinancing talks with its banks, has sold two companies to Mr John Walker, its former chairman.

The two businesses, Bence Lane Development Company

and Ossory Franks, have combined net liabilities of £458,000 - including intercompany accounts owing to Ossory totalling £234,000.

The purchase price is £194,000.

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Cents pending dividend	Total for year	Total last year
Abstract Scotland	0.28	Sept 27	0.28	0.28	0.28
Green Property	1.50	Sept 28	1.50	1.50	1.50
Law Debenture	0.5	Oct 2	0.25	18.25	18.25
NetWest	0.4	Oct 15	0.125	-	17.25
Paper Systems	0.4	Dec 15	0.3	-	8.5
Yorkshire Chemicals	2.01	Oct 8	2.5	-	7.25

Dividends shown per share net except where otherwise stated. Total increased capital, £15.4m stock, £1.5m cents, 5d pence.

### REPUBLIC OF PARAGUAY

#### MINISTRY OF PUBLIC WORKS AND COMMUNICATIONS

#### UNDER SECRETARIAT OF PUBLIC WORKS AND COMMUNICATIONS

#### DEPARTMENT OF COUNTRY ROADS

#### NATIONAL COUNTRY ROAD PROGRAM, FIRST STAGE

#### LOAN AGREEMENTS

#### No. 744/OC-PR AND 745/OC-PR

#### PREQUALIFICATION OF CONTRACTOR COMPANIES

The Ministry of Public Works and Communications of the Republic of Paraguay invites Contractors and Contractors Firms of the Inter-American Development Bank (IDB) countries that specialize in Road Construction Work to submit prequalification proposals relating to the hiring of contractor Firms or Consortium of Contractor Firms to carry out the work of Reconstruction and Improvement of country roads included in the subject Project, to be financed partially by the Inter American Development Bank through Loan Agreements No. 744/OC-PR and 745/OC-PR.

Therefore, financing of the Works are subject to the conditions of the said Agreements.

The Program comprises the improvement and execution of approximately 1000 Kilometres of roads consisting, in summary, of the construction of:

- Embankments
- Rehabilitation of roadway
- Weathered bridges
- Reinforced concrete culverts
- Vertical road signs
- Tiling
- Surfacing of rural drains and energy dissipators.

In order to qualify, the Firm or Consortium of Firms must obtain a minimum of 75 points out of a possible total of 100. Details of the qualification system are set forth in the Specification of Bases and Conditions.

The Specification of Bases and Conditions may be obtained from the Ministry of Public Works and Administration Unit of the Country Road Department located at Avda. 15 de Abril and Alberdi streets, MOPC Building, 2nd Floor, Asuncion, Paraguay. by formal application and payment of (Gs. 100,000) One Hundred Thousand Gouras to be deposited in Account No. 490 "Obras Recreativas", at the Central Bank of Paraguay, from July 31 of the current year.

Proposals shall be received at the Secretariat Section of the Country Road Department up to 10.00 hours of September 22, 1993, at the above mentioned Department.

I, the undersigned, a Señor Public Functionary, duly registered at the Supreme Court of Paraguay and at the Consulate of the United States of America in Paraguay, declare that this is a true and exact translation of a document written in Spanish and I hold and to which I refer. Signed and sealed at Asuncion, capital of the Republic of Paraguay on this 26th day of July 1993.

## Commercial Property

appears every Friday in the Financial Times

For full details please call

Dominic Morgan in London on 071 873 3211 or

JoAnn Gredell in New York on

## Ratner cousins share in £1m pay-off

By Nell Buckley

THE £253m interim profit made by National Westminster Bank's securities and corporate lending arm, NatWest Markets, made it the bank's most profitable operating sector.

The obvious question was voiced by Mr Martin Owen, its chief executive: "Has it all been done by mirrors". He asked.

That question translates into whether National Westminster has managed to establish a securities business to rival that of Barclays' BZW, or whether the figures were merely flattened by abnormal profits from foreign exchange and capital markets trading in six months of currency volatility.

Mr Owen's answer was unsurprisingly that NatWest Markets is starting to establish a presence a year after he was appointed chief executive. If so, it is achieving a largely unknown feat by putting together NatWest's corporate banking for its 1,300 largest customers with a range of securities operations.

It was hard to tell by the figures yesterday. The bank would only break down NatWest Markets' profits to the extent of saying that it had made strong dealing profits of £246m from higher volumes and wider spreads, and that its equities and venture capital operations had also done well.

He stepped down as chairman in January 1992, but remained as chief executive until November when he resigned after pressure from bankers and shareholders.

His cousin Victor resigned as deputy managing director after a management reorganisation in February 1992 instigated by Mr James McAdam, the newly-appointed chairman.

Ratners said yesterday that the cousins shared pay-offs totalling £1.01m, with Gerald receiving "just under £500,000".

That was made up of one year's basic salary of £275,000, as quoted at the time of his resignation, plus pension, car and other benefit payments.

Victor, who was on a longer, five-year contract, received slightly more than £500,000.

Mr McAdam was paid a slightly more modest £228,000 for the year to January 30, including a £35,000 pension contribution.

Mr Gerald Ratner is returning to retailing as an adviser to developers trying to convert Tobacco Dock, the failed shopping centre in London's Wapping, into a factory outlet centre where manufacturers sell surplus stock directly to the public at large discounts.

His cousin has opened a jewellery shop in Kingston-upon-Thames, and plans more.

### TENDER NOTICE

#### UK GOVERNMENT ECU TREASURY BILLS

For tender on 10 August 1993

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 10 August 1993. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 12 August 1993 and will be in the following maturities:

ECU 200 million for maturity on 16 September 1993  
ECU 500 million for maturity on 11 November 1993  
ECU 300 million for maturity on 10 February 1994

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London EC2R 8AF, no later than 10.30 a.m. London time, on Tuesday, 10 August 1993. Payment for Bills allotted will be due on Thursday, 12 August 1993.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills, a global form to their account with Euro-clear or CEDEL Bills will be credited in the relevant system against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 12 August 1993 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516.

7. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented).

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 10 February 1994. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England  
3 August 1993

## Muscle power of a NatWest arm



The crucial problem in investment banking that Mr Owen has been trying to address is that much of large corporate lending has been at too fine margins to be profitable. Banks have to persuade corporate customers to give them other business such as debt and equity raising, or treasury, to make money.

Mr Owen said that NatWest Markets now has systems in place that allow it to calculate the overall value of customer relationships. "Of course it is impossible to get down to the last penny in things like foreign exchange trading, but we broadly know that we are in the right ball park," he said.

In practice, this review has produced some shocks. Mr Owen estimates that only 800 of 1,300 large corporates are clearly producing healthy profits. He is working on the other 500 to raise earnings. He talks of "appalling" one large customer by showing quite how unprofitable the business was.

NatWest Markets has a stiff task in producing the required capital returns because 31.5 per cent of the bank's £106.5bn risk-weighted assets are attached to the business. This means that it will have to continue to produce high-interest income to make sure that lending is worthwhile.

However, Mr Owen believes that NatWest Markets' capacity for distribution of loan and equity capital through its large securities operation will beat smaller competitors.

The bank's size may require large returns, but it can also be used to throw some weight around in an overcrowded market.

West which is now to make a 17.5 per cent post-tax return.

Even discounting the exceptional trading profits, he expects it to be above the barrier. In fact, staff were told yesterday that treasury profits were marginally higher than the last half of 1992, while capital markets had gained much more strongly. Equities moved back into profit after a second half loss, while profits in corporate finance fell from the same period.

This is a significant change for NatWest, which two years ago was uncertain of whether it would retain NatWest Securities, its broking business. It had suffered from publicity over County NatWest's involvement with Blue Arrow, and two Department of Trade and Industry inquiries.

Mr Derek Wanless, NatWest's chief executive, said yesterday that NatWest Markets was "more than exceeding the required return" from Nat-

West which is now to make a 17.5 per cent post-tax return. Even discounting the exceptional trading profits, he expects it to be above the barrier. In fact, staff were told yesterday that treasury profits were marginally higher than the last half of 1992, while capital markets had gained much more strongly. Equities moved back into profit after a second half loss, while profits in corporate finance fell from the same period.

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## COMPANY NEWS: UK

Indication of sizeable profits rise issued to dampen speculation

**Yorkshire Chemicals shares dip**

By Peggy Hollinger

**YORKSHIRE** Chemicals yesterday indicated that it was expecting a profits increase of at least 20 per cent this year, in an effort to dampen speculation over European trading which had sliced 5 per cent off its share price by mid-morning.

Mr Philip Lowe, chairman, said the fall in the share price - which finally closed 16p lower at 130p - following his comments over the severity of the European downturn had been "unjustified upon close examination of the interim results published yesterday."

"The statement, read in total, should not be regarded as pessimistic... realistic, yes, but not pessimistic," Mr Lowe said.

He said the UK group, which derives more than 90 per cent of its sales from abroad, had come through the worst of the European recession: "We think we are through the bottom."

As a result, he said, "I would be disappointed if we didn't

advance pre-tax profit by 20 per cent for the year as a whole".

The group announced a 17 per cent improvement in interim pre-tax profits to £26m, largely due to the effects of a weaker pound. Sales for the six months to June 30 were ahead 15 per cent at £25.6m. Stripping out exchange rate movements, pre-tax profits were marginally ahead at £25.4m on sales down £400,000 at £25.5m.

Mr Lowe said the group had suffered a particularly difficult first quarter, when price cutting of up to 26 per cent had seriously depressed margins in the textile dyes business. However, prices had stabilised by the second quarter, and the trend was expected to continue in the second half.

Yorkshire had achieved "prodigious growth" in both Australia and the US, Mr Lowe said, while sales in the UK increased as the group penetrated new markets.

The group expected further growth in 1994, as the five-year



Phillip Lowe: through the worst of the recession

£42m capital expenditure programme launched in 1991 began to feed through. So far this year Yorkshire had spent £5.5m on increasing capacity, 15 more cent more than last year.

Earnings per share, restated

to reflect the £24m rights issue in March, rose by 8 per cent to 9.8p.

The interim dividend is increased to 2.6p (2.5p).

## COMMENT

The lemming-like race away from Yorkshire which pushed the share price over the edge may have been slightly exaggerated. Few can find fault with the management or the investment programme, which promises to increase capacity significantly by 1994. The real problem appears to lie both in the short-term and in the sector as a whole, which shows no sign of recovery in the latter half of the year. Yorkshire's warning merely reinforces comments made by its colleagues earlier this year. Forecasts are for a near-30 per cent rise in profits this year to £13m, albeit on the back of currency gains. The rather demanding prospective p/e of 18 falls to a slightly more reasonable multiple of 15 next year on profits of £14.5m.

**Advance for two building societies**

By Philip Coggan, Personal Finance Editor

**TWO MEDIUM-SIZED** building societies yesterday reported improvements in their profits for the first six months of the 1993 year.

An rise in margins helped the Skipton increase its interim profits from £645,000 to £4.17m pre-tax. Net interest receivable rose from £21.7m to £24.1m, thanks to a reduction in the society's wholesale funding.

Operating profits rose by 14.3 per cent, from £18.6m to £21.2m.

The society said that the number of mortgages in arrears, including repossessions, fell by 15 per cent from the end of 1992. However, the society's bad debt provision fell only slightly from £17.9m to £17.1m.

Mr Ron McCormick, finance director, said that was because of an increase in provisions against commercial loans.

Assets fell slightly from the year end level of £3.01bn to £2.93bn.

Mr John Goodfellow, chief executive, said: "Our objectives remain to improve asset quality, retain our cost-effectiveness and maximise non-interest income. The outlook for the housing market remains cautious, but the society is now well positioned for a period of steady growth in performance."

Meanwhile, the Coventry Building Society announced a 10.2 per cent increase in interim pre-tax profits to £13.1m.

The society said that its £4.2m provision for mortgage losses, while higher than the £3.6m recorded in the first half of 1992, was much lower than the second half's £10.1m provision.

The results also included an exceptional debit of £241,000 reflecting the costs involved in a restructuring of the company's management.

Net interest receivable was £28.6m (£23.6m) and operating profits rose by 17.1 per cent to £18.1m. The society's total assets were £2.52bn, compared with £2.7bn at the end of 1992.

The Hughes suit, disclosed in GEC's latest report and accounts, also seeks a royalty on sales of radars designed by GEC subsidiaries from the alleged misappropriation of information. The case is contested by GEC, which is counter-claiming for over \$5m.

## NEWS IN BRIEF

## Hughes Aircraft sues GEC for \$185m over radar system award

**HUGHES** Aircraft of the US is suing GEC for \$185m (£124m) over the hotly-contested award of the radar system for the European Fighter Aircraft in 1990. Hughes claims that GEC misappropriated information and breached obligations to Hughes.

The case centres on GEC's £210m purchase of the radar division of Ferranti in January 1990. At the time, GEC was part of a consortium bidding for the EFA radar contract, using a Hughes radar system, the MSD 2000. The rival bidder was a consortium using a Ferranti system, the ECR 90.

At the start of January 1990, press reports suggested that the Ferranti consortium was ahead in the race, but that the European governments awarding the contract were nervous of Ferranti's financial condition after the massive fraud it had suffered through acquiring International Signal and Control of the US. GEC's purchase

of the Ferranti business later that month had the effect of guaranteeing its financial standing.

The contract was awarded to GEC/Ferranti in May of that year.

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## NEWS IN BRIEF

**BURMAH CASTROL** is to increase its holding from 40 per cent to 51 per cent in Castrol India. The company plans to subscribe to some 3.5m new shares of Relio each, paying a premium of Relio 10, at a total cost of Rs389.2m (£26.3m). The proposal will be put to an EGM in Bombay on September 2.

**GARTMORE EMERGING** Pacific Investment Trust Net asset value at June 30 1993 was 112p (\$1.5p) per share, or 104p (78.6p) assuming warrants exercised. Net revenue for six months came to \$98,000 (370,000) and earnings per share 0.15p (0.11p). Gross revenue was \$765,000 (247,000).

**GREENALLS GROUP**, the pubs and hotels company, has received an 86 per cent acceptance in respect of its ordinary offer for JA Devenish, the west

country pubs group. The offer has now been declared unconditional. Acceptances are to be received in respect of 47.2m Devenish shares, which included 8.07m shares for the cash alternative (14.7 per cent) which will be satisfied by the sale of 8.22m new Greenalls shares.

**LIVE SCIENCES** International has acquired the business and trading net assets of Memphis Biomedical Services Inc for \$415,000 (£275,000) cash and the assumption of debt to a maximum of \$550,000. Further payments of up to \$700,000 may also be made.

**MORAN HOLDINGS** has received acceptances in respect of 5.44m shares (60.97 per cent) in its recent rights issue.

**MORRIS ASHBY** has received valid applications in respect of

1.41m new ordinary shares at 14p each, amounting to 91 per cent of the open offer.

**NATIONAL WESTMINSTER** Bank is selling retail banking assets and liabilities of NatWest Australia Bank in Sydney, Melbourne and Brisbane to the State Bank of New South Wales for an undisclosed sum.

**PENNY & GILES**, a Bowthorpe subsidiary, has won an order from Bell Helicopter Textron of Canada to supply 100 solid state cockpit voice and flight data recorders. Initial value of the contract is \$2m (£1.3m).

**RTZ**: BZW Securities has invited bids for the shares it has agreed to acquire under its cash offer in respect of RTZ's enhanced interim scrip dividend alternative. The shares

will have a value of £30.7m and BZW intends to sell them through a strike price auction, open to member firms of the Stock Exchange and to its own institutional clients.

**STAKIS** is raising 29.6m by a placing of 18m shares at 53p. Of the proceeds, 25.86m will be used to buy a 4-star 128-room hotel in York, which at present is managed by Holiday Inns (UK). The balance will be used for other acquisitions.

**TUSKAR RESOURCES** has disposed of its entire interest in the Coplex Agreements to a group of investors represented by IFC Corporate Finance. Tuskar received £151m (£940,000) plus 6.5m freely tradeable shares in Coplex Resources, the Australian exploration company, valuing the total sale proceeds at about £25m.

**TULIP** will have a value of £30.7m and BZW intends to sell them through a strike price auction, open to member firms of the Stock Exchange and to its own institutional clients.

**WILLIAMS DE BROE** will have a value of £30.7m and BZW intends to sell them through a strike price auction, open to member firms of the Stock Exchange and to its own institutional clients.

**Williams de Broe Plc** has agreed to a placing of 100,000 ordinary shares at 14p each, amounting to £14,000.

**Business**

**Availability of Listing Particulars**

## APPLICATION FOR LISTING BY BAKYRCHIK GOLD PLC

Proposed placing of Sponsors Share capital

Business Availability of Listing Particulars

## APPOINTMENTS

## ADVERTISING

appears every Wednesday & Thursday & Friday (International edition only)

For further information please call: Tricia Strong on 071-873 3199

Andrew Skarzynski on 071-873 3607

Philip Wrigley on 071-873 3351

JoAnn Geddel New York 212 752 4500

## LEGAL NOTICES

IN THE HIGH COURT No. 06822 of 1993

IN THE MATTER OF THORN LIGHTING LIMITED

IN THE MATTER OF THE THORN LIGHTING ACT 1986

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 21st July 1993 confirming the reduction of the share capital of Thorn Lighting Limited from £19,771,000 and US\$136,436,000 to £19,770,000 and US\$136,435,000 and the reduction of the share capital of Thorn Lighting International Limited from £1,001,000 and US\$136,436,000 to £1,000,000 and US\$136,435,000 and the cancellation of the share capital of the Company and the cancellation of the share capital of the Company's subsidiary, Thorn Lighting International Limited, dated 21st July 1993, will be registered at the Register of Companies on 23rd July 1993.

Dated this 4th day of August 1993

ASHTON & CO LTD, Chiselhurst, Kent, SE19 1JL

Telephone 081 520 2222

Fax 081 520 2223

ECA 2/HA

Ref: SAW/sgn/2150

Solicitors for the said Company

NEW ISSUES August 3, 1993

**Fannie Mae**

\$700,000,000

**5.35% Debentures**

Dated August 10, 1993 Due August 12, 1998

Interest payable on February 12, 1994 and semiannually thereafter.

Series SM-1998-P Cusip No. 31359C AA3

Callable on or after August 12, 1996

**Price 100%**

\$700,000,000

**6.25% Debentures**

Dated August 10, 1993 Due August 12, 2003

Interest payable on February 12, 1994 and semiannually thereafter.

Series SM-2003-F Cusip No. 31359C AB1

Callable on or after August 12, 1998

**Price 99.78125%**

The debentures of August 12, 1998 are redeemable on or after August 12, 1998 and the debentures of August 12, 2003 are redeemable on or after August 12, 1998. The debentures are redeemable in whole or in part at the option of the Corporation at any time (and from time to time) at 100% of the principal amount redeemed plus accrued interest thereon to the date of redemption.

The debentures are the obligations of the Federal National Mortgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or of any agency or instrumentality thereof other than Fannie Mae.

This offering is made by the Federal National Mortgage Association through its Senior Vice-President-Finance and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only.

There will be no definitive securities offered.

Linda K. Knight

Senior Vice President and Treasurer

3900 Wisconsin Avenue, N.W., Washington, D.C. 20016

This announcement appears as a matter of record only.

## COMPANY NOTICES



Beatrix Mines Limited

(Reg No 7702136/06)

("Beatrix")

Buffelsfontein Gold Mining Company Limited

(Reg No 05033437)

("Buffelsfontein")

All companies mentioned are incorporated in the Republic of South Africa

Issue of 9 million Beatrix ordinary shares to Buffelsfontein ordinary shareholders as a consequence of the variation of the rights attached to the cumulative preference shares in Buffelsfontein ("the preference shares")

## Background

On 23 August 1983, Buffelsfontein and Beatrix entered into an agreement in terms of which Buffelsfontein acquired the assets and mining lease pertaining to the Beatrix Mine from Beatrix, with effect from 1 July 1983, in exchange for the issue to Beatrix of the preference shares.

## COMMODITIES AND AGRICULTURE

**Midwest farmers turn their attention to frost**

By Laurie Morse in Chicago

NOW THAT the Mississippi River has crested in critical crop-growing areas of the American Midwest, farmers and commodity traders are gauging the probabilities of an early frost.

Delayed plantings, sodden fields, and unusually cool weather have put maize and soybean development far behind schedule in the western corn belt, which includes Iowa, Minnesota, Kansas, and Missouri.

In a year that could see farmers in Ohio, Illinois, and Indiana harvest record yields while their counterparts to the west

watch their crops yellow from too much rain, crop analysts have found it difficult to put an accurate estimate on the overall US maize or soybean production.

Traders at the Chicago Board of Trade have been riding the weather rally like a steer at a rodeo. The soybean futures price for November delivery, after taking a breather last week, rallied by 18 cents on Monday and in early trading yesterday remained above \$7 a bushel. The figure was in spite of some analysts' assessments that prices were overdue for a downside correction.

The US Department of Agriculture, in a weekly crop report released late on Monday, said that only half of Iowa's soybean area was blooming as of August 1, compared with the 50 per cent normally expected at that time of year.

Crop development in Minnesota was similarly behind, although warm, sunny weather had accelerated development in Illinois and pushed Ohio soybeans ahead of schedule.

Only a quarter of Iowa's maize crop had tassled by late last week, behind the usual level of 25 per cent, while maize crops in Minnesota and Missouri were also critically underdeveloped.

Farmers have turned from

watching their rain gauges to pondering temperature forecasts.

Mr Terry Franci, senior economist with the American Farm Bureau, estimated that average maize maturity dates are anywhere from one to five weeks behind.

The delay was likely to have two major detrimental effects. First, he said, maize will pollinate later in the season, during the hotter, more stressful weeks of August. Second, he warned that maize maturity dates are being pushed to or beyond normal frost dates. Soybeans are also late developing and are vulnerable to frost.

The farm bureau has reduced its soybean production forecast for the entire US to 1.812m bushels, well below the USDA's July 12 estimate of 1.975m.

The bureau's maize production figure is now at 7.247m bushels, compared with USDA's 7.350m.

"That is only an estimate," said farm bureau spokesman Mr Jack King. "We are already hearing another 50,000 acres of prime crop land has been destroyed by levees (embankment) breaks south of St Louis. The water is receding, but many of the levees have been weakened, and are giving way."

Although two customers and one MG company had sold copper short (sold in the expectation that the price would fall) "every ounce short has been delivered or will be delivered," the company said.

Nonetheless, MG has urged clients to be cautious because of a possibility that the squeeze might become tighter in October.

Conditions in the copper market have led the LME board to twice give a warning that it would take any action necessary to maintain order.

The MG official suggested that the latest warning could

**MG denies being caught in a tight LME copper market**By Kenneth Gooding  
Mining Correspondent

METALLGESELLSCHAFT, the German metals group, yesterday vehemently denied rumours that along with some of its big customers, it was on the wrong end of the squeeze in the London Metal Exchange's copper market.

"It is wrong to assume that MG or its customers can be squeezed," said an official.

Although two customers and one MG company had sold copper short (sold in the expectation that the price would fall) "every ounce short has been delivered or will be delivered," the company said.

Nonetheless, MG has urged clients to be cautious because of a possibility that the squeeze might become tighter in October.

Conditions in the copper market have led the LME board to twice give a warning that it would take any action necessary to maintain order.

The MG official suggested that the latest warning could

be interpreted as a message about not selling copper short unless able to deliver.

The extreme technical tightness in the market has eased only slightly since the latest LME warning last week.

Yesterday the backwardation premium for metal for immediate

LME warehouses stocks

At 11.30 BST	Stocks
Aluminium	+12,620 to 1,961,460
Copper	+1,075 to 464,225
Lead	+1,080 to 273,250
Nickel	+202 to 210,700
Tin	+1,260 to 20,505
Total	-10 to 20,505

date delivery slipped to \$9 a tonne compared with \$17 last week.

Analysts suggested the drop was likely related to options declarations today.

Mr Yasuo Hamanaka, deputy general manager of Sumitomo Corporation's non-ferrous metals department, said earlier this week that, contrary to any market rumours, no organisation was manipulating the copper market to drive prices upward.

In spite of the battering some trading houses suffered then, when the copper price fell by 25 per cent in five weeks, and any punishment that might be suffered from the coming squeeze, there have been no suggestions of LME traders facing financial difficulties or a kind which might have an impact on the exchange.

Mr David King, chief executive, explained, "the market is deeper, more liquid, more professional and has many more checks and balances" than it had 10 years ago.

**Profit dive for non-ferrous metals**

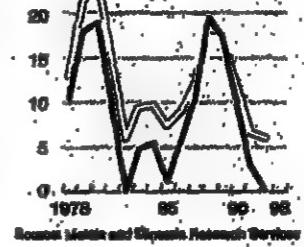
By Kenneth Gooding

## World minerals

Industry's earnings ratios (%)

Industry's capital employed

Percent on shareholders' equity



Source: Metals and Minerals Research Services

bottom-line or net profits were badly affected by two new accounting standards widely adopted in the US last year: SFAS 101 (which relates to the calculation of deferred tax liabilities) and SFAS 106 (which states that balance sheets should show accrued liabilities for post-retirement benefits other than pensions).

The standards virtually wiped out the industry's profits - MMRS's regional analysis shows that in the US aggregate net earnings of \$54bn in 1991 became net losses of \$2.5bn last year.

The research showed the industry's operating costs were kept under control in 1992 and fell from an aggregate \$151bn to \$145bn, even though production was rising.

MMRS's 1993 World Minerals Industry Financial Review: £750 from MMRS, 2 Henry Street, Bath, Avon BA1 1JT, England.

**MINOR METALS PRICES**

Prices from Metal Bulletin (last week's in brackets).

**ANTIMONY:** European free market 99.6 per cent, \$ per tonne, in warehouse, 1,180-1,235 (12.00-12.80); 99.3 per cent, \$ per lb, in warehouse, 10,00-10,10 (10.10-10.18).

**BISMUTH:** European free market, min. 99.98 per cent, \$ per lb, tonnes lots in warehouse, 100-115 (105-120).

**CADMIUM:** European free market, min. 99.5 per cent, \$ per lb, in warehouse, 2.30-2.40.

**MOLYBDENUM:** European free market, drummed molybodic oxide, \$ per lb Mo, in warehouse, 2.30-2.40.

**SELENIUM:** European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.70-5.40.

**TUNGSTEN:** ORE: European free market, standard min. 65 per cent, \$ per tonne units (10 kg) WO<sub>3</sub>, cf. 23-35 (28-39).

**VANADIUM:** European free market, min. 99.5 per cent, \$ per lb V<sub>2</sub>O<sub>5</sub>, cf. 130-140 (same).

**URANIUM:** Nuclear exchange value, \$ per lb, U<sub>3</sub>O<sub>8</sub>, 7.00 (same).

## Chicago

COBALT 5,000 cu mtr/cent/bbl

Close Previous High/Low

Cobalt 5,000 cu mtr/cent/bbl









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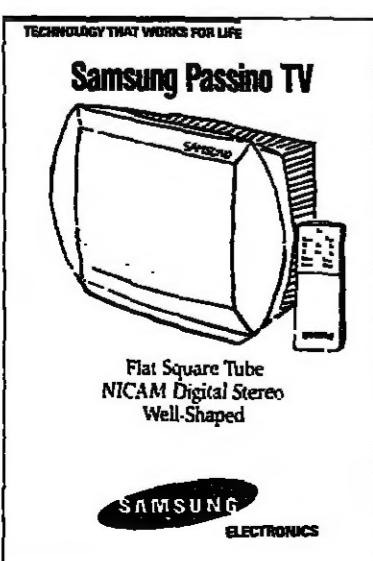
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**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

4 pm class August 3



**NYSE COMPOSITE PRICES**

**Continued from previous page**

High yields and low losses reflect the period from Jan 1, excluding the latest trailing 12 months. Where a split or stock dividend occurred paying 25 percent or more has been used. The year's high/low range and dividends are shown for the new stock only, except where otherwise noted. Rates of dividend are annual rates expressed based on latest information. Sales figures are preliminary.

**NASDAQ NATIONAL MARKET**

*4 pm close August 3.*

Stock	Div.	E	Yield	High	Low	Last	Chg	
ABG Bands	0.32	15	845	184 <sup>a</sup>	172 <sup>b</sup>	16	-1 <sup>c</sup>	
ABC Int'l	0.10	21	50	124 <sup>a</sup>	114 <sup>b</sup>	124 <sup>c</sup>	-	
ACC Corp	0.12	36	283	15 <sup>a</sup>	14 <sup>b</sup>	15 <sup>c</sup>	-1 <sup>d</sup>	
Acclaim E	0.25	53	32 <sup>a</sup>	32 <sup>b</sup>	32 <sup>c</sup>	-2 <sup>d</sup>	-	
Acme Mills	1.38	93	18	17	18	+1	-	
Academy C	28	266	172 <sup>a</sup>	164 <sup>b</sup>	17 <sup>c</sup>	-1 <sup>d</sup>	-	
Adaptech	13	5721	28	27	27	-	-	
ADC Telco	28	857	304 <sup>a</sup>	294 <sup>b</sup>	30 <sup>c</sup>	-	-	
Addington	44	2920	154 <sup>a</sup>	154 <sup>b</sup>	162 <sup>c</sup>	-5 <sup>d</sup>	-	
Add Srv	0.16	19	33	23 <sup>a</sup>	25 <sup>b</sup>	25 <sup>c</sup>	-1 <sup>d</sup>	
Adobe Sys.	0.40	36	3832	51 <sup>a</sup>	49 <sup>b</sup>	51 <sup>c</sup>	-1 <sup>d</sup>	
Advance C	8	701	97 <sup>a</sup>	91 <sup>b</sup>	92 <sup>c</sup>	-2 <sup>d</sup>	-	
Adv Logic	4	125	34 <sup>a</sup>	34 <sup>b</sup>	27 <sup>c</sup>	-4 <sup>d</sup>	-	
Adv Polym	15	267	67 <sup>a</sup>	63 <sup>b</sup>	65 <sup>c</sup>	-1 <sup>d</sup>	-	
AdvTechLab	29	99	164 <sup>a</sup>	164 <sup>b</sup>	164 <sup>c</sup>	-2 <sup>d</sup>	-	
Advantek	0.25	51	5051 <sup>a</sup>	501 <sup>b</sup>	51 <sup>c</sup>	-3 <sup>d</sup>	-	
Affymetrix	14	467	134 <sup>a</sup>	122 <sup>b</sup>	134 <sup>c</sup>	-1 <sup>d</sup>	-	
Agency Re	13	732	8 <sup>a</sup>	8 <sup>b</sup>	8 <sup>c</sup>	+1 <sup>d</sup>	-	
AgnewCo	0.10	62	2397	734 <sup>a</sup>	121 <sup>b</sup>	732 <sup>c</sup>	-7 <sup>d</sup>	-
Aico Adm	2.60	11	1044 <sup>a</sup>	44 <sup>b</sup>	44 <sup>c</sup>	-2 <sup>d</sup>	-	
Aico Cpt	1	71	167 <sup>a</sup>	164 <sup>b</sup>	164 <sup>c</sup>	-1 <sup>d</sup>	-	
Aico, Bald x	0.08	14	52	254 <sup>a</sup>	342 <sup>b</sup>	252 <sup>c</sup>	-2 <sup>d</sup>	-
Align Srv	75	297	69 <sup>a</sup>	59 <sup>b</sup>	64 <sup>c</sup>	-1 <sup>d</sup>	-	
Alion Org	0.48	14	55	304 <sup>a</sup>	291 <sup>b</sup>	30 <sup>c</sup>	-1 <sup>d</sup>	-
Alion Pn	8	1474	113 <sup>a</sup>	111 <sup>b</sup>	114 <sup>c</sup>	-1 <sup>d</sup>	-	
AlloCaff	1.00	15	52	174 <sup>a</sup>	162 <sup>b</sup>	17 <sup>c</sup>	-2 <sup>d</sup>	-
Allo Cap	0.80	11	37	133 <sup>a</sup>	131 <sup>b</sup>	134 <sup>c</sup>	-1 <sup>d</sup>	-
Almet G	0.32	13	6	5 <sup>a</sup>	5 <sup>b</sup>	6 <sup>c</sup>	-1 <sup>d</sup>	-
Alta Gold	0.06	4	1121 <sup>a</sup>	2 <sup>b</sup>	2 <sup>c</sup>	-1 <sup>d</sup>	-	
Altra Co	50	572	47 <sup>a</sup>	25 <sup>b</sup>	26 <sup>c</sup>	-1 <sup>d</sup>	-	
Am Banker	0.68	10	219	262 <sup>a</sup>	25 <sup>b</sup>	25 <sup>c</sup>	+1 <sup>d</sup>	-
Am City Br	28	3	455 <sup>a</sup>	234 <sup>b</sup>	234 <sup>c</sup>	-	-	
Am Manag	15	309	164 <sup>a</sup>	16 <sup>b</sup>	16 <sup>c</sup>	-	-	
Am Med Ed	16	919	8 <sup>a</sup>	7 <sup>b</sup>	7 <sup>c</sup>	-1 <sup>d</sup>	-	
Am Softw	0.22	28	656 <sup>a</sup>	55 <sup>b</sup>	61 <sup>c</sup>	-1 <sup>d</sup>	-	
Am Frys	44	468	104 <sup>a</sup>	171 <sup>b</sup>	177 <sup>c</sup>	-2 <sup>d</sup>	-	
Am Great A	1.00	16	2136 <sup>a</sup>	574 <sup>b</sup>	574 <sup>c</sup>	-11 <sup>d</sup>	-	
Am Int'l	0.10	182	1 <sup>a</sup>	0 <sup>b</sup>	1 <sup>c</sup>	-1 <sup>d</sup>	-	
Ammerman	12	2644	5 <sup>a</sup>	5 <sup>b</sup>	5 <sup>c</sup>	-1 <sup>d</sup>	-	
Am Int'l 1	2.04	8	23	156 <sup>a</sup>	542 <sup>b</sup>	542 <sup>c</sup>	-1 <sup>d</sup>	-
Am Power	58	3578	41 <sup>a</sup>	40 <sup>b</sup>	41 <sup>c</sup>	-1 <sup>d</sup>	-	
Am Triv	10	45	115 <sup>a</sup>	113 <sup>b</sup>	112 <sup>c</sup>	-1 <sup>d</sup>	-	
Am Film T	4	498	1 <sup>a</sup>	1 <sup>b</sup>	1 <sup>c</sup>	-1 <sup>d</sup>	-	
Amgen Inc	12	8935	361 <sup>a</sup>	342 <sup>b</sup>	35 <sup>c</sup>	+1 <sup>d</sup>	-	
Amtech Co	0.05	44	8452	274 <sup>a</sup>	24 <sup>b</sup>	-1 <sup>c</sup>	-	
Amwest Fin	4	2168	5 <sup>a</sup>	5 <sup>b</sup>	5 <sup>c</sup>	-1 <sup>d</sup>	-	
Analogic	15	30	151 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Analysts x	0.08	15	20 <sup>a</sup>	282 <sup>b</sup>	282 <sup>c</sup>	-1 <sup>d</sup>	-	
Analystix	1.00	17	3	174 <sup>a</sup>	174 <sup>b</sup>	17 <sup>c</sup>	-1 <sup>d</sup>	-
Andrea Co	22	2959	342 <sup>a</sup>	34 <sup>b</sup>	34 <sup>c</sup>	+1 <sup>d</sup>	-	
Andros Ad	18	158	17 <sup>a</sup>	16 <sup>b</sup>	17 <sup>c</sup>	-1 <sup>d</sup>	-	
Androo Et v 28	33	541 <sup>a</sup>	132 <sup>b</sup>	124 <sup>c</sup>	-	-	-	
APP Bio	13	2944	51 <sup>a</sup>	54 <sup>b</sup>	53 <sup>c</sup>	-1 <sup>d</sup>	-	
Apogee Mat	42	2534	68 <sup>a</sup>	64 <sup>b</sup>	65 <sup>c</sup>	-2 <sup>d</sup>	-	
Apparel Corp	0.48	2050	294 <sup>a</sup>	294 <sup>b</sup>	28 <sup>c</sup>	-1 <sup>d</sup>	-	
Applebee's	1.00	12	850	47 <sup>a</sup>	47 <sup>b</sup>	47 <sup>c</sup>	-1 <sup>d</sup>	-
Applebees	1.00	11	671	34 <sup>a</sup>	33 <sup>b</sup>	33 <sup>c</sup>	-1 <sup>d</sup>	-
Appleby C	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel F	55	180	293 <sup>a</sup>	294 <sup>b</sup>	294 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel G	0.80	163	21 <sup>a</sup>	19 <sup>b</sup>	21 <sup>c</sup>	+1 <sup>d</sup>	-	
Apparel H	1.00	12	850	47 <sup>a</sup>	47 <sup>b</sup>	47 <sup>c</sup>	-1 <sup>d</sup>	-
Apparel J	0.00	11	671	34 <sup>a</sup>	33 <sup>b</sup>	33 <sup>c</sup>	-1 <sup>d</sup>	-
Apparel K	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel L	0.00	12	850	47 <sup>a</sup>	47 <sup>b</sup>	47 <sup>c</sup>	-1 <sup>d</sup>	-
Apparel M	0.00	11	671	34 <sup>a</sup>	33 <sup>b</sup>	33 <sup>c</sup>	-1 <sup>d</sup>	-
Apparel N	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel O	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel P	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel Q	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel R	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel S	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel T	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel U	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel V	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel W	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel X	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel Y	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel Z	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel A	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel B	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel C	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel D	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel E	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel F	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel G	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel H	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel I	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel J	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel K	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel L	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel M	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel N	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel O	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel P	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel Q	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel R	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel S	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel T	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel U	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel V	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel W	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel X	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel Y	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel Z	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel A	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel B	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel C	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel D	0.00	5	153 <sup>a</sup>	144 <sup>b</sup>	144 <sup>c</sup>	-1 <sup>d</sup>	-	
Apparel E	0.00	5</td						

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## AMERICA

**Dow trades in narrow range at midsession**

## Wall Street

US share prices traded in a narrow range yesterday morning as lower bond yields and disappointing economic news pulled market sentiment in two different directions, writes Patrick Harverson in New York.

At 1pm, the Dow Jones Industrial Average was down 0.56 at 3,560.43. The more broadly based Standard & Poor's 500 was 0.65 lower at 449.50, while the Amex composite eased 0.86 to 437.30 and the Nasdaq composite gained 1.83 at 705.15. NYSE trading volume was 1.15m shares by 1pm.

After Monday's strong start, consolidation was the order of the day on stock markets. The morning's economic news was bearish in tone - a 0.1 per cent increase in the June index of leading economic indicators was weaker than expected, and suggested, like most recent data, that the economy is growing, but at an unusually modest rate for normal post-recessionary periods.

While the leading indicators report deflated investor sentiment, there was some good news from the fixed-income market, where brightened prospects for the successful approval of President Bill Clin-

ton's deficit-reduction budget package provided a sharp lift to government bond prices. By early afternoon the benchmark 30-year issue was up half a point, and the yield was down to almost exactly 6.5 per cent, close to the lowest level in the bond's history.

Among individual stocks, Unisys gained \$4 to \$101 in volume of 1.7m shares after the company announced that it had joined forces with Intel, the microchip manufacturer, to develop parallel processing computers.

Intel, traded on the Nasdaq market, rose 8% to 853c in volume of 1.2m shares.

UAL dropped \$14 to \$141.41

after Lehman Brothers, the investment bank, lowered its rating on the airline stock from "outperform" to "buy", citing price reasons.

Airline stocks have been strong performers lately because of the drop in oil prices, and some analysts believe the sector may have been overbought.

Selected cyclical stocks were in demand, including Alcoa, up \$1.50 to \$73.12; International Paper, up \$1.50 to \$142.50; and Caterpillar, up \$1.50 to \$79.40.

Chiquita Brands eased 8c to \$12 as investors reacted to the news from late on Monday that the company is cutting its

quarterly cash dividend from 17 cents a share to 5 cents a share in an effort to strengthen its balance sheet.

On the Nasdaq market, Apple Computer rose \$4 to \$29.50 in volume of 1.1m shares after the company announced that it is cutting prices of its Apple PowerBook duo line and several other products.

Other technology stocks were also firmer, including now issue Atel, which debuted at 89c, and by early afternoon was trading at \$12.41 in volume of 3.1m shares.

## Canada

TORONTO firmed in early dealing, led by strong industrial products, base metals and utilities shares. The TSX 300 index was up 8.85 at 3,976.08 at midsession in turnover of C\$23.3m. Northern Telecom began another tentative move towards recovery, rising C\$1.10 to C\$11.40.

## SOUTH AFRICA

GOLD shares closed lower in light profit-taking while investors waited cautiously for the bullion price to break out of its current narrow trading range. The gold index lost 47 to 2,024, industrials 10 to 4,601 and the overall 39 to 4,124.

**Long-term potential seen among Indian steelmakers**

Andrew Baxter discusses prospects for the sector

**A**s Europe's steelmakers struggle to sort out their problems, counterparts in developing and industrialising countries face very different challenges - which could turn into long-term opportunities for investors.

A report last month on the Indian steel market by Mr David Morgan, steel analyst at Lehman Brothers in London, focuses on the "excellent long-term growth potential" of the world's ninth largest steel producer, but coupled with problems such as low productivity and rigid labour laws.

The report does not make share recommendations, but points out the wide spectrum of investment opportunities among two dozen publicly-listed steel companies.

Among these are the state-owned Steel Authority of India (Sail), the world's tenth largest steel company, which sold 10.5 per cent of its stock last year to local institutions; Tata Iron and Steel (Tisco), the largest private sector producer and valued on the stock market at about Rs48bn (\$1.5bn); and fast-growing secondary mini-producers such as Mukand and Jindal Strips.

The report coincides with the launch of three India funds in the past few weeks, making a total of about 10 such funds. Foreign individuals cannot buy Indian shares directly, and even foreign institutions need government approval to invest in India.

The short-term outlook for the Indian steel industry and steel shares is lacklustre: the industry has seen weak demand and subdued prices for the past year, mainly because of public sector spending cuts aimed at curbing the budget deficit.

Kept because of the government's problems. But last week's victory for Prime Minister Narasimha Rao in a no-confidence vote gave the market a much-needed boost. The Bombay's BSE index closed yesterday at 2,240.52, up from its 1993 low of 2,038.

But Mr Morgan notes that, in spite of recent problems, the steel industry has remained profitable, unlike the majority of steel companies in developed countries. Profitability, he says, is unlikely to remain unsatisfactory until next year, which could provide investors with a good entry point.

On a long-term basis, however, the Lehman Brothers report shows why the Indian steel industry is the kind of sector that growth funds ought

to find attractive. An average GDP growth rate of 5 per cent a year looks "quite possible" over the next ten years, says Mr Morgan, which could double steel consumption from its current level of 16m tonnes a year.

The industry, one of the world's lowest cost producers until the mid-1970s, failed to keep up with new technology under state regulation, which kept prices low but protected steelmakers with high import tariffs.

But both SAIL and Tisco have major modernisation pro-

grammes underway, the leading secondary producers have efficient modern plant, and there are a number of sizeable new projects employing the latest technology.

The negatives are poor infrastructure, rapidly rising input costs as other industries are liberalised too, rigid labour laws, plants that are still inefficient and under-utilised, and finding the money for modernisation and growth.

Mr Morgan sees enormous scope for productivity improvements at existing plants, but, even with the expansion plans, there will still be a need for more capacity to satisfy expected demand by the beginning of the next century. Beyond that, further big demand rises are expected.

But he warns that the post-liberalisation environment is still evolving, and it is hard to say yet exactly where the growth is going to come from. The government still controls about half the country's steel production, but has said that no more integrated plants will be built by the public sector.

On a long-term basis, how-

ever, the Lehman Brothers report shows why the Indian steel industry is the kind of

sector that growth funds ought

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

## NATIONAL AND REGIONAL MARKETS

	MONDAY AUGUST 2 1993					FRIDAY JULY 30 1993					DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1993 High	1993 Low
Australia (68)	144.99	+2.6	143.92	128.96	140.72	9.4	-3.82	140.95	127.54	138.92	128.20	144.59	117.39	142.20
Austria (17)	157.78	+1.3	154.12	140.72	141.23	+0.2	-1.37	155.68	155.42	103.28	140.87	140.96	160.22	131.16
Belgium (42)	145.04	-0.1	144.37	95.71	129.38	-0.3	-0.92	145.19	144.95	95.31	131.37	131.22	158.76	131.19
Caribbean (10)	145.00	-0.1	144.37	95.71	129.38	-0.3	-0.92	145.19	144.95	95.31	131.37	131.22	158.76	131.19
Denmark (33)	156.98	+2.5	158.98	142.20	142.20	+0.3	-1.11	151.59	211.25	114.39	130.32	111.41	126.58	111.41
Finland (23)	102.15	+2.2	101.67	67.41	91.10	+1.3	-1.26	102.15	102.15	66.33	90.47	102.05	102.15	71.35
France (97)	157.64	+0.9	156.91	104.03	140.95	+1.9	-3.08	156.27	156.02	103.66	141.39	141.91	167.36	127.72
Germany (60)	114.98	+2.0	114.43	75.86	102.63	+0.3	-0.67	112.69	112.50	74.77	101.97	101.97	117.10	101.58
Hong Kong (55)	250.00	+2.0	249.82	251.52	249.82	+0.7	-0.20	250.53	250.53	249.82	251.52	251.52	250.53	249.82
Ireland (15)	150.06	+0.8	150.31	102.63	151.84	+0.3	-0.31	150.79	150.54	102.63	142.39	142.39	150.80	102.63
Italy (70)	70.82	+1.1	70.29	46.60	48.98	+0.7	-1.92	69.84	69.73	66.33	63.19	64.13	72.82	65.58
Japan (470)	157.71	+0.2	156.98	104.08	140.98	-0.3	-0.80	157.34	157.08	104.38	142.39	142.39	170.75	93.90
Malaysia (59)	350.20	-0.2	348.81	231.12	312.38	-0.2	-0.2	350.85	350.29	231.78	314.78	314.78	350.85	231.78
Mexico (15)	151.91	+0.1	150.81	160.92	140.95	+0.3	-0.51	160.84	160.73	104.95	147.19	147.19	172.85	140.32
New Zealand (13)	70.02	+1.3	69.23	104.20	140.20	+0.3	-0.51	70.02	70.02	104.20	140.20	140.20	71.51	70.77
Norway (22)	55.39	-0.7	55.13	36.55	49.40	-0.6	-4.19	55.19	55.19	36.55	49.40	49.40	55.77	36.70
Singapore (38)	160.55	+0.7	159.80	105.95	143.19	+1.1	-1.63	159.48	159.23	105.80	143.42	143.62	168.21	137.71
South Africa (60)	254.31	+1.7	253.13	167.82	228.81	+0.5	-1.64	250.07	249.67	165.90	228.28	228.28	256.46	162.12
Spain (44)	119.32	+2.6	118.78	78.74	106.42	+0.2	-1.11	115.30	115.14	77.18	105.26	105.26	125.70	72.95
Sweden (36)	175.59	+1.8	174.88	115.95	158.70	+0.0	-1.80	172.42	172.14	115.03	151.45	151.45	184.06	115.77
Switzerland (50)	128.67	+1.3	128.27	85.05	114.95	+0.0	-1.81	127.18	126.97	84.37	115.08	115.08	139.19	106.91
United Kingdom (218)	178.48	+0.9	177.83	117.78	159.15	+0.6	-3.91	176.89	176.68	117.34	160.05	160.05	178.50	161.89
USA (520)	164.01	+0.4	163.15	121.44	154.12	+0.4	-2.78	163.28	162.98	105.86	163.28	163.28	166.27	173.10
Europe (751)	147.03	+1.2	146.35	97.03	131.14	+0.2	-3.13	145.27	145.04	96.30	131.46	131.46	149.82	133.92</td